

# COMPUTERWORLD

THE NEWSWEEKLY FOR THE COMPUTER COMMUNITY

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## Software Exemption Now Law in Calif.

SACRAMENTO, Calif. — A bill which exempts from taxation all software except that sold with a computer has been signed into law by Governor Ronald Reagan.

The exemption is for this year and next year and is intended to give the state time to arrive at a sound basis for assessing all software.

A state group of assessors has been studying ways to define and assess software.

The bill was an on-going, off-agenda measure that had been sent to the governor for review before it was sent on for review. Senate committee could have brought the state a loss of about \$15 million because of taxes now collected on bundled software.

The original bill, which would have exempted all software, was amended to let stand the tax on bundled software.

## County Supervisor Is Sued Over Use of DP Mail Lists

SANTA ANA, Calif. — An Orange County supervisor faces a challenge in court over his alleged misuse of county computer data services in his reelection campaign.

The Orange County Employees Association (Ocea) has filed suit in Orange County Superior Court against supervisor Robert Batten, saying he misused public funds requisitioning a mailing list of county employees.

Batten, who used the computer printouts of names and addresses for his political campaign,

At first he refused lists of the names and addresses of members of the Ocea, it was reported, but then he requisitioned them, but kept the information on them for what he claimed was a proper, official use.

The use was said to be for the correction of "false and malicious misrepresentations or acts of the board of supervisors."

## On the Inside This Week

Better Educational Environment  
Needed, Probst Tells DPMA — Page 3

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CW Photo by E. Drake Lundell Jr.

Programmer Dick Clark sweeps mud from the Jackson Manufacturing Co. DP center in Harrisburg, Pa. High water mark near the ceiling can be seen on the wall behind the NCR Century 100.

## Big Cleanup Begins After Agnes Cripples DP Centers in 5 States

In the mammoth cleanup job that began last week, DP managers here and in other hard-hit sections were making plans to install new systems and trying to retrieve old files by any means available, including drying out equipment with waterheated pads, fans and cleaning out mud-caked disk packs and tapes.

Even computers that escaped the worst flooding in this century felt the effects of the storm as hootowns, blackouts and power surges swept up and down the East Coast.

### The View From There

## Mud, Dust and Weariness

By E. Drake Lundell Jr.

in the cwt

Dave, a programmer, was going home for the first time after six days as a refugee in Wilkes Barre, Pa.

Sitting in the back of a National Guard truck, rolling down a road that appeared to have been bombed in the center section of this city, his jeans and boots mud-caked, he weakly recalled: "The water was just about to get into the second floor of my house when we got out, but I know it's had. The whole town is."

What about the computer center where he works? "I think it's all right, but I'm just worried about my house."

"I knew the disaster was coming for the first time on the 11 o'clock news on

Thursday when the weather report forecast the flood's crest seemed to be revised drastically upwards," Tod Spare, a Harrisburg DP manager, recalled.

"When I realized the water center was just eight feet off water, I didn't know whether to quit my job or go on."

He spent last week hoisting down a 360/20 and related equipment and pushing the mud out of the center "before the water got too bad."

Wednesday, "six days after" the flood started, the mud still clung to the Century 100, making it look like a swamp center.

The sun had not yet reached into the damp computer room and the swampy smell of mud and overfilled sewers was

(Continued on Page 2)

100 user said. "They knew where we were and that we would need help. The first thing I heard from them was that a new system was on the way and would be in Friday," he said, just a week after the crest of the flood."

In addition, it was known that IBM was shipping in several systems to the area, as were other mainframe manufacturers, and that Univac had replaced 43 keypunches by Tuesday and just two working days after the damage.

While the full extent of destruction

(Continued on Page 2)



Robert Altahouse, secretary-treasurer at the Jackson Manufacturing Co., Harrisburg, clutches one of the 40 disk packs he waded through waist-deep water to save.

## Crippled DP Centers Mop Up

(Continued from Page 1)

cannot now be assessed, some estimates can be seen in a rough breakdown in this city alone.

"Several" IBM Model 20s were damaged along with 12 System 38, 43 Univac keypunches were under water and mud with at least one 9300 and one 1108 computer system; at least two NCR Century 100s were damaged and several other systems felt the flood's fury.

Strangely, however, there was less damage to computer systems in Wilkes Barre, Pa., the city that perhaps had more flood-related damage than any other.

In a survey of computer centers in the flood area there, seven of the users contacted had their centers on upper floors and therefore escaped the water's impact. However, at least two systems were still under water at the end of last week and at least one NCR Century was "totally destroyed."

A Honeywell 120 system at the Luzerne County Hospital was severely damaged, causing damage because DP manager Gene Kuchinski and his crew moved the computer and all the files to high ground as water was beginning to seep into the basement computer room.



John Connville, customer engineer with Univac, tries to assess the damage to a 9300-II system at Pennsy Supply Co. in Wilkes-Barre.

## COMPUTERWORLD

THE NEWSWEEKLY FOR THE COMPUTER COMMUNITY

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The problems in Harrisburg were compounded by some inaccurate estimates of the flood's destruction.

"It was a little late in the game on Thursday night," Tod Sparr, manager for Computer Utilities of the North East, said, "they were predicting a crest of 22 feet, which would have brought the water to our front yard, but not into the building. "Nevertheless, he said, "some equipment got off the floor, just in case."

"But," he added, "the flood crested at least 12 feet higher than that estimate. If I had known, I probably would have taken the files for my card decks out of the building."

But the firm lost more than \$500,000 in cards and a 360/20 when the water rose to six feet in the computer room. Among the cards lost were those containing the only complete copy of 50,000 customer records for the firm's data base.

The firm is now trying to bring the records up to date from outdated manual files, but may never be able to get the entire file restored.

Sparr, however, was able to get back in operation his two remaining work stations because he kept a duplicate set of his program decks on "high ground" and he found another Model 20 in the area that was not damaged and that had some time available.

The center at Jackson Manufacturing Co. was not damaged at all.

"I don't see how we can get back in operation for at least one or two months, even though NCR is already shipping us another 'Century 100,'" said Treasurer Robert L. Schaeffer.

B. Alabama was able to save most of the firm's records from water damage. When he heard the flood crest was going to be a lot higher than first reported, he returned to the center and carried about 400 diskettes from the 10s car through waist-deep water between the DP center and the nearest high ground.

At the Pennsylvania Bureau of Management Information Systems in Middletown, a \$2.5 million Univac 1108 was inundated with water up to the second floor and the nearest high ground.

The system had only been installed a week and had replaced an RCA Spectra system, which had been moved to a warehouse safe from the floods.

### Moving In New Machines

Wednesday, within five days of the beginning of the flood, Univac had begun moving in parts of a new Univac 1108.



Swollen cards buckle drawers.

which bureau personnel said would be installed at a location "on higher ground."

A Univac customer engineer, working on a 9300/11 system, flooded out at Pennsy Supply Co. in downtown Harrisburg, said he didn't think any of the system could be saved except for the skin.

"The logic cards are already starting to oxidize," he said, "and it would be impossible to clean out the mud around the wires without using high pressure water which would, probably knock all of the wiring loose."

At the same time, a new 9300 was already on its way to replace the flood-soaked system.

In Wilkes Barre, the list of companies lucky enough to have their equipment located on top floors of buildings was impressive.

Blue Cross of North East Pennsylvania had its first floor completely wiped out,



Over 500,000 punched cards had to be thrown out at Computer Utilities of the North East, a 360/20 in Wilkes-Barre, which was inundated by six feet of water.

National Guard vehicles roaring by on the dried-out, mud-choked streets, getting into everything and compounding cleaning problems for flooded-out centers and their more fortunate neighbors alike.

The complete flood damage won't be in weeks, possibly months, but millions of dollars of equipment and data are lost to the ravages of the storm and it appears unlikely that much of it can be saved.

The destruction to records and files is much more serious, however. The entire billing records for one hospital and the medical records and payroll records at a manufacturing plant are lost; and accounts receivable and payroll records may be gone forever at another manufacturer.

"Since I rent my system," one DP manager said, "I lost equipment, it basically the software, the manual, the books. But where can I replace all the cards that were wiped out by the flood? They contained my firm's entire financial records."

What lessons were learned? "Duplicate everything and keep the duplicates on high ground," Tod Sparr said, echoing the thoughts of most DP men in the area.

## Mud...Weariness

(Continued from Page 1)

overpowering.

"When that window went, it let in everything," a programme said, pointing to broken sticks and even a golfwood that littered the floor and piled on top of the computer. "I don't think anything can be saved."

The soggy mass of paper that was once a computer printout still sat in mud and shallow water covering the floor of what was once a showpiece plant center on the first floor of a plant here.

"I don't think anything can be saved," the DP manager said. "I don't think people in this town will be able to pay bills for a long time, anyway. They've been wiped out."

There was still almost a foot of water lapping gently at the base of the computer, its fury spent after battering out the windows and toppling desks in the DP center.

Almost 300,000 cards floated gently in the water, years of records completely destroyed in a few hours, some irreplaceable.

The DP manager and one programmer moved the keypunches out into the sun where they could dry, then they grabbed mops and tried to push the water out.



This equipment was saved because Luzerne County DP Manager Gene Kuchinski and several programmers lifted the Honeywell 120 system out of the basement DP center and into the lobby of the Luzerne County Court House, which was above the high water mark in Wilkes Barre.

# Probst Cites CAI, Business Data Needs

By Edward J. Probst

Of the CW Staff

NEW YORK — Computer users must direct their technical efforts to improving educational training, and to analyzing "external" data for corporate stability, Univac President Gerald G. Probst said here last week.

The spread of computer-assisted instruction (CAI) could build "better citizens, better leaders, a better labor force," Probst asserted.

"In creating a better educational environment," he continued, "you help strengthen the social and economic health of the nation and of the world."

Probst was keynote speaker for the 22nd annual conference of the Data Processing Management Association (DPMA).

Probst told the estimated 1,000 attendees at the general session that "push-

button swiftness" in accounting and financial statistics is no longer adequate, despite its strengthening of companies' internal operations.

Nor is it sufficient for corporate purposes, he continued, to simply use the computer for development, manufacturing or marketing applications, even though these functions have been coordinated in the typical company into a "cohesive web-directed by CAI."

"Now, in the 1970s, you will have to cope with whole new areas of vital information," Probst added. "Raw, unrefined, less tangible information that you never before had to concern yourself with," but which is needed by top management for decision-making, must be analyzed by data processing systems.

External forces "political, social and technological" in nature, influence the

development and growth of companies and entire industries, Probst explained, while noting these "forces . . . must be understood by top management to help them rapidly make critical decisions in this high-speed, 'instant everything' world we live in."

"The need for instant external information together with the internal information" compounds the "perplexities of the decision-making process," he added.

To illustrate, Probst suggested that businesses should have been able to predict the 1969 oil price increases by analyzing the external "warning signs" that were "almost completely obscured by the economic euphoria of the times."

If computer users in the mid-60s "had reached out to harness the available external information in concert with our inter-



CW Photo by Edward J. Probst

nal marketing, manufacturing and financial information," he continued, "they would have understood the external plans and strategies" being developed, "many of us could have understood the storm far better than we did."

Future areas of study include the activities of environmental protection, conservation, and how they relate to corporate plans, the varied effects of import and export restrictions, and the impact of consumer protection agencies.

Corporations are now "more and more social individuals," the Univac president suggested, noting that the profit-seeking capacities are steadily affected by countless external stimuli, "such as consumer advocates and agencies."

Harnessing external information for business needs is only "half the job," he continued, observing that the computer is "already moving toward social areas of education, health, in medicine, in law enforcement, in welfare."

Since the 1970s will see "a great deal of additional demands laid on the company's role in society," he said, computers must now be turned "toward satisfying identifiable needs in the external world."

Computer professionals worked "too rapidly" in developing CAI in the 60s, he said, and then neglected the expertise of educators, who knew full well the basic needs for individual instruction" tailored to individual learning methods.

"The result was that CAI lost much of its glamor over the years."

"But I can tell you here and now that CAI is far from dead," he reported.

The DPMA was an appropriate place to hold the meeting, Probst asserted, because members have "already performed remarkable feats for education and the promotion of education" through existing programs.



Among the few products introduced or shown in public for the first time was the Asciscope, the new CRT terminal introduced by ITT.



Randomex, Inc. President J.M. Lukka shows his company's Model 235 disk pack cleaner to users.

## Paper Producers Prominent at DPMA Exposition

NEW YORK — Paper has a big future in the computer community, if the exhibit hall of last week's conference of the Data Processing Management Association (DPMA) is any indication.

Almost one third of the 75 exhibitors showed envelopes, continuous forms, carbonless papers, bursters and other "auxiliary" equipment, as one user observed.

Many other exhibitors showed supplies and accessories, including disk packs and cleaners, plus software, communications, security and educational products.

### IBM Returns

IBM returned to the conference picture, showing a System 3 and related computer systems, and a System 7. Other companies with large-sized booths held programmed presentations, without exhibiting the equipment itself.

Exhibitors were nearly unanimous in their enthusiasm for sales prospects, possibly because there was little individual competition. Examples were the forms, supplies and security areas.

Several companies showed card or other identifying systems for computer-room entry, and two companies had Halon fire extinguishing systems. Safety First Products Corp. has its DPMA debut with a Halon system, while other related products

included fire detection and alarms, underground storage vaults and magnetic detection units.

ITT introduced a new low-cost CRT terminal, which leases for \$65/mo. including maintenance but with no options. The unit includes a built-in acoustic coupler and modem, and is meant to replace teletypewriters and "more expensive direct CRT devices," the company noted.

Also shown for the first time was the Cummins-Chicago Corp. personal computer processing system, with an optical disk and MICR scanner, tape drive, 2.5M byte disk and keyboard/CRT terminal.

General Instrument had a new System 75 for data entry, retrieval and display, and Computer-Linx Corp. demonstrated its "unannounced" 3336 disk pack inspector. The unit is set for formal announcement and delivery later this year, a company official noted.

Cullman Corp. also exhibited for the first time at a general trade show, showing its previous "vertical" orientation

### 30% Increase

The 75 exhibitors showed an increase of about 30% over the past meeting in Houston, DPMA noted. About 1,800 people registered for the technical program, a slight increase from the Houston

meeting, DPMA added.

Overall attendance figures for the exposition are not available, although early in the week DPMA officials said they "optimistically" hoped for 7,000 to 10,000. But midway through the conference, they lowered estimates to 5,000 to 7,000, which would represent only a slight upturn from the 1971 meeting, which was held in what DPMA called the "world's highest concentration" of computer users, and despite the fact that exhibit attendance is open to the public.

## Elliott Resigns From DPMA Post

By CW Staff Writer

NEW YORK — R. Calvin Elliott, executive director of the Data Processing Management Association (DPMA) for the past 12 years, has resigned for "personal reasons."

No immediate successor was named, and Elliott said he planned an "extended vacation" before announcing further plans.

The resignation comes during continued internal problems that have plagued DPMA in recent months.

During last week's meeting, a "grass roots" movement to reduce central authority at international headquarters suc-

ceeded, with abolition of the executive board of directors. More authority was given to regional vice-presidents, who are now members of an executive council.

The planning process for the 1972 conference was hit by controversy late last year, when headquarters stripped the local chapter of all authority in sponsoring the Conference and Business Exposition.

The annual meetings are normally "organized" by the local chapters where the events take place, but headquarters accused New York Chapter representatives of violating rules.

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# Brainy Operations Staffs Are an Asset: McFarlan

By Edward J. Bride

Of the CW Staff

CAMBRIDGE, Mass. — Successful computer users, those termed "most progressive" by Prof. Warren McFarlan, have reversal procedures, management personnel procedures over the last three years, especially in the operations area.

The Harvard University professor said that operations personnel, for example, are still considered "low level" in less effective organizations today.

In successful operations installations, "I find Ph.D.'s people with Masters' degrees, and others with college degrees," whose sole function is to use hardware and software monitors "to probe the situation" in the computer.

They are "measuring the computer in a way never measured five years ago," he said, adding the "most effective organizations" have this talent more often than not.

McFarlan made his remarks at the recent annual meeting of the Society of Women Engineers (SWE).

Other changes McFarlan has observed in successful DP operations include a higher-level of console operators, and more organized planning staffs and procurement departments.

Ten years ago, he said, a high school graduate could provide "all the talent we could hope for," for console operators, and today, some companies are still trying to run third generation equipment with a team of personnel.

Now, however, the more effective organizations have a "full career path" within operations and no longer have to promise console operators that some day they might "progress" to the systems or programming department.

Regarding planning, McFarlan said a firm process is needed because of four reasons:

- Rigid budget constraints on the typical DP operation.
- Limited programming resources are "skill-limited," driving managers to "prioritize" on systems and applications.
- With hardware limitations, it is hard to "hend" the organization as "new projects are dreamed up."
- Management actions keep the number of projects down.

McFarlan made his remarks during a luncheon meeting of this 22nd annual conference, the largest ever held, SWE officials noted. The 140 attendees came from 40 geographical regions of the country, and represented almost 20% of its 750 members.

In delivering the keynote address, Navy Cmdr. Grace Hopper continued to support the use of minicomputers as components of "systems of computers," rather than as separate entities.

Machines are not likely to continue decreasing in size, because of problems with heat dissipation, she noted. The answer is to have "parallel computers," either in one location or serving as terminals to several locations.

Hopper also dispelled the belief that cost-per-transaction decreases as the machine's size increases; this may be true in the "number-crunching" applications, she expressed, but "not in data processing."

While the cost of computing has diminished in the past decade, this has not

happened in software, said the Navy's chief of programming languages.

Furthermore, users are demanding more and more non-applications software with a system: security, data management, and ordering systems, just to name three, she added.

She predicted that the "jet computer" would "probably be a system of mini-computers," using one standard data description language, plus standardized high-level languages.

## Terminal World

In another session, IBM Systems Engineer Kathleen McClellan said the "technology is here" for a terminal-oriented world, including home terminals for transportation, shopping, and credit transactions.

"We definitely need laws" to control data banks, she suggested, since technology can be applied to provide vast amounts of information to anyone who wants it.

"It's not always certain," she commented, "that we know of all the data banks that have information."

Aiding this dissemination of information is the "current trend" in the computer industry, which is heading toward direct user interface, machines understanding human languages (so less technical people can operate them), and terminals that will be portable, she said.

In the same vein, Irma Wyman of Honeywell observed that the users of computers, defined in this context as people who keep or access files on the public and not just on employees, are the people who must resolve the problem.

The industry devises techniques people



Wyman

will use, but the privacy and relevancy problems are in the "original applications design," she said.

A third class of citizens, other than the industry or the user, is the "great American public," which can apply pressure on all other classes if the privacy problem is to be solved, she said.

# Two Years Ago, Almost



Including us. A digital cassette recorder. Seemed like a great idea at the time. But there was too much garbled info. And lousy reliability. A bumper crop of real lemons.

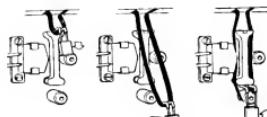
Well, we licked our wounds along with everyone else. But we also went back to the drawing board because we still thought the basic idea was sound. And we came up with a unit that really works.

## A Whole New Concept

To get super reliability, we reasoned, you have to control that tape. So, we started from scratch. Got rid of the traditional pinch rollers, belts, solenoids, levers and mechanical linkages from the transport. Took out the head guide forks.

Eliminated the need for pressure pads. Those were the main cause of head and tape wear, oxide shed and dropout.

Then, instead of just pushing the head up to the tape as it rolls by, we decided to get the tape out of the cassette. (That way the cassette is just a tape holder.) So we designed two little fingers that pull the tape down past the head, over a precision guide and around a capstan. That maintains optimum head wrap angle—critical for read-after-write operation. And it's all done automatically as you load. (We've got a patent pending, in case you're interested.)



## The Insides

Next, we put in three DC motors. One for the capstan and one for each reel. Servos positively control tape tension on both sides of the capstan. And tension sensors confirm proper loading to BOT—no writing on tape leader. There's no drag on the tape. Ever.

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All modular electronics. Plug in PC boards. Logic and interface that's TTL compatible.



## Insurance Program Recovering

COLUMBUS, Ohio — A computer program in the Medicare division of the Nationwide Insurance Co. here was having some of its own recovery.

The computer which processes Medicare claims was rejecting a number of legitimate claims at the rate of about 250 for every 1,000 submitted, according to William P. Harper, Medicare administrator for Nationwide. Although manual review of rejected bills is standard, many were slipping through, he said.

The problem, said Marvin Holt, claims manager, was in the original programming. Certain checks were built into the program to spot unusual situations such as duplicate claims, or three surgeries on the same patient in one day.

The "audit" program in error was checking for medical and surgical services for the same patient, Holt explained. "It would not let you have two claims," Holt explained. He said it is unusual for a patient to see a doctor in his office (medical service) and have surgery the same day by that doctor.

Holt said the programming was not totally at fault. Better manual review would have prevented many of the rejected claims from being returned. The claims department has requested the necessary programming change and, in the meantime, is carefully checking every rejected bill, Holt added.



## State Pushes Individualized ID Numbers For Identification of Stolen Property

By Edward J. Brida

Of the CW Staff

BOSTON — A new twist to exception reporting is helping police recover stolen property. Stamps, checks, and up to \$1,000 in cash recovered is among the first to be attributed to its rightful owner.

Under "Operation Identification," individuals are being asked to affix their driver's license number to any item that might be subject to burglary: TVs, stereo players, cameras, typewriters, etc. Under the plan, the driver's license number is also the Social Security number, so most people can remember this new "property identification number," observers noted.

The program was initiated last March by the Massachusetts Association of Independent Insurance Agents and Brokers.

An official of the association commented that most people do not save bills of sale, warranties or other paperwork which might contain a serial number, so that Social Security number — "we prefer to say driver's license number" — is used. Otherwise, the program resembles the FBI's

system of recording the serial number of stolen property in its National Crime Information Center.

Registry's Computer

The main difference is that the ID numbers and the associated names and addresses are already on the computer at the Registry of Motor Vehicles, a CDS 3300 with 1.3 billion bytes of disk storage. If a policeman suspects he has recovered stolen property, he merely looks for a stashed-on ID number and calls any of several terminal locations: state police who can access the Registry's computer through their own state net, local police departments who have terminals to the state police net or any of the 34 branch offices of the Registry.

The Registry's computer gives the name and address which matches the driver's license number — there is no indication of whether the property is stolen. This is left to police judgment and investigation.

Several other states have similar systems, according to Peter McGlynn, of the insurance association.

The program could become nationwide, to recover property taken across state lines, if owners affix the state's abbreviation to the number of their license number, he noted.

Thus, Massachusetts owners would pre-fix the nationally recognized Zip Code letters "MA" to their number, he suggested. The plan is operational in Michigan, California, Arkansas, Louisiana and other states.

One feature of the program is its simplicity, McGlynn said. The FBI's data bank only works if people save the serial numbers of property, he indicated.

With the Social Security or driver's license number, the owner can append all items and the number is individualized to a particular person, so it can be remembered, he noted.

If the Federal Government would approve using Social Security numbers for other purposes, all states would adopt the SS number as the driver's license number, then the program could easily be extended, McGlynn commented.

Although the association inaugurated the program in March, announcement of the plan was delayed until the software was debugged until delivery of the computer, and its debugging was complete. A statewide public information campaign is now under way and is "going great guns," he said.

The "ironic" part about this campaign is its simplicity, he continued. A professional burglar may have some "pride" in breaking a sophisticated alarm system, but it is necessary to defeat stolen property if the ID number is etched onto it.

## Software Protection Advocated in Japan

TOKYO — Domestically-developed applications may be afforded legal protection comparable to patents and copyrights, if recommendations of a special committee of the Ministry of International Trade and Industry are followed.

The committee recommended legislation to form a system of registration and public announcement of software programs, plans and enforcement measures. It also suggested interim steps for registering software and certifying the programs according to application.

### Lack of Protection

The Research Committee on Legal Protection of Computer Programs concluded that there is a complete lack of legal protection here for application software, and that the recommended law should prohibit all infringement, including unauthorized copying and use of registered software.

The law would empower developers of software to demand a "legal halt" to infringement and to "demand compensation for damages inflicted," local sources said.

# Everybody Brought One Out

## The Outsites

All these components are mounted in a cast aluminum frame. Very, very rugged. So it works for any number of EDP OEM applications. And we supply it for users in a handsome case with straightforward, push-button controls.

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## The Professional's Viewpoint

# Readers Applaud Call for Complete Set of Standards

The news of the action of the Boston Chapter of the Society of Certified Data Processors in starting a program to define a complete set of the standards needed in practicing data processing (CW, The Taylor Report, June 21) was received with immediate enthusiasm. Professional critiques, lists of areas omitted and offers of help from many parts of the country.

The following replies are arranged in three categories. If you would like to help, or have more information about the progress, please write to the Professional Viewpoint Page, c/o Computerworld, 797 Washington St., Newton, Mass. 02160.

**The Professional Viewpoint Page is presented by the Boston Chapter, Computerworld, in conjunction with the Society of Certified Data Processors.**

### Critiques Offered

#### Like Periodic Table

"It appears we are now very close to having completed the most significant accomplishment in the entire history of data processing — namely, a coherent system of standards.

It appears no less momentous than, for instance, the development of a periodic table of elements — once the table is invented, finding the unknown elements to fill in the empty spots is relatively easy.

"Much of the paraphernalia of an ongoing standards system is already in place: an enforcing organization (SCDP), a committee of the chair, the tape testing committee; and even proposed documents for the users to force the benefits of standards. Now the intellectual framework has been invented for all these other elements.

"It seems that what has been proposed is not three levels of

standards, but rather three orthogonal dimensions on which all standards can be measured. "The first dimension would be the characteristics. The first says that whatever is observed (the second dimension) is determinable or measurable. If a standard does not have this quality, it cannot meet any of the other requirements.

"The second characteristic is reproducibility, which allows for the enforcement of objectivity by a form of competition. These two, measurability and reproducibility, are the only assumptions upon which the scientific method is built. It is especially pleasing to find them at the cornerstone of a system of standards for data processing." — David L. Shuman, Purdue University, Ind.

#### Facts, Not Just Figures

"To minimize cost figures is not the same as to minimize unit costs. The first can be accomplished by overlooking, intentionally or unintentionally, the second. The second is achieved by better management of resources." — Fred Brand, CDP, San Jose, Calif.

#### Priorities Needed

"All shown categories are due. Some should emphasize working and minimizing of unit cost figures, as they relate to higher priorities — such as protection and accurate presentation." — Mike Ingram, CDP, Pomona, N.J.

#### Rights or Responsibilities

"Giving warning of all allowable standards — and — and — and must be given to the customer. The list of specific standards should be available to users upon request. If not completed, the responsibility completed, falls on users' shoulders." — H. Armstrong Jr., acting president, Soci-

ety of Professional Data Processors, Syracuse, N.Y.

#### Missing Areas Noted

Many of the respondents were not satisfied that the 26 areas listed were really complete, and suggested their own additions. Probably owing to the lack of space, the following generally only the main areas were given. Among those additions are:

#### Instruction to Man

"Standards are needed to guide individuals within the field of data processing. Most important to me, they are needed to provide non-data processing management with some means of knowing what to expect from data processing professionals."

"The list given appears to be aimed at the environment of immediately associated with data processing. Look at the 26 areas. Is there any specific mention of instruction to man for collection of information or for usage of information."

"Let us keep this effort going — but let's not forget the beginning and ending." — Cornelius M. Head, Indianapolis, Ind.

#### Other Areas

"How about hardware?" — Lowell Anderson, Wellesley, Mass.

"Where are system test standards?" — John Sincock, Baltimore, Md.

"No system design and interfacing standards." — G. Morton, Los Angeles, Calif.

"Management" — Robert C. Geitys, Albuquerque, N.M.

"Program Verification?" — Len Angie, Pilasik, Va.

#### Help Offered

"Offers of help in developing some or all of the standards came in from widely separated areas. These included in alphabetical order by state:

"I'll work on programming standards." — Star Sanford, Los Angeles, Calif.

"Application Programming Standards." — Eugene Bonsuikin, Transport, Conn.

"Error Reporting & Analysis." — James Hamm, Ft. Walton Beach, Fla.

"Program Testing." — William Bell, CDP, East Point, Ga.

"Program Operation." — Don McKnight, CDP, Springfield, Ill.

"The Proposals." — Cornelius Head, Indianapolis, Ind.

"Any Area." — Virgil F. Basgall, Topeka, Kan.

"Program Documentation." — Luis S. Spires, CDP, Metairie, La.

"Full Range." — Marvin Chaken, CDP, Portland, Me.

"Proposal Evaluation." — J. Schneider, Rockville, Md.

"Operations." — L. Mazzarella, Boston, Mass.

"Operations." — J. R. Robosan, Milwaukee, Miss.

"Data Input." — John Nugent, Minneapolis, Minn.

"Management." — Robert Gettys, Albuquerque, N.M.

"Operator Documentation." — Ed Fraum, New York, N.Y.

"Program Testing." — Reporting. — Elwood Walker, CDP, CPA, Winston-Salem, N.C.

"Requests for Proposals." — B.A. Reardon, Middletown, Ohio.

"Functional Audit Facility." — H. Hohenadel, CDP, CPA, Pittsburgh, Pa.

"Operator Qualifications." — R.E. Bierbaum, Texas City, Tex.

"Evaluation of Alternatives." — R.W. Pratt, CDP, Salt Lake City, Utah.

"Operating Systems." — David Fleer, CDP, McClean, Va.

"Any Area." — Jim Wiechers, Lake Mills, Wis.

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# Programming Overruns Blamed on Lack of Control

By Edward J. Brice  
Of the CW Staff

TORONTO — There must be changes if programmer productivity is to increase, and Rudolph Hirsch has some ideas on maximizing performance.

Hirsch, manager of systems evaluation for the European operation of First National City Bank, blamed the lack of control and the failure to use standard management techniques for programming overruns.

Non-technical management "persists" in 1970 attitudes that hold the "unfamiliar" in awe, Hirsch suggested. He said it was "flattering to be asked but it is frustrating to them when it is asked."

The management "frequently considers all of its programmers to be highly gifted and thus not manageable by conventional management tools."

Hirsch, who has presented papers delivered to the Association for Computing Machinery's Tenth Annual Conference of the Special Interest Group for Computer Personnel Research (SigCPR).

#### 90% Fall

"A good 90% of programming projects fail to meet their milestones, despite the fact that an experienced programming manager can estimate to within about 10% the number of statements a program will contain when finished," he said.

The time estimates are "spectacularly unreliable," he added, one reason being the "almost irresistible desire of programmers to begin coding at the earliest possible moment." This "early, too often" means the specifications are "fully documented."

"Seat-of-the-pants" forecasting methods are another reason, according to the paper.

Finally, few installations have tried to install a system for "reporting and controlling programming projects as they proceed in order to keep them when finished," Hirsch said.

"As a result, we generally don't know that a programming project is in trouble until a mid-course adjustment can no longer be made," he said.

#### Time Sheets, Reports

To change all this, Hirsch proposed requiring each programmer to turn in a "daily time sheet" to help overcome the "perennial difficulty in getting people to describe what they do, especially over any length of time."

If this information were only required if used, he claimed, they would only have "vague" recollections about what they did, and the information would "lose its value."

In order to obtain data on programmers' efficiency, computer use by program must be obtained, he said; then, with per-hour programmer and computer costs known, it is feasible to produce a project and program time and cost analysis report "in this easy matter."

This also provides project status information which is "readily visible even to non-technical management," he said. The results are a "rigorously based projection" of each programmer, correlated against original estimates and the number of statements produced.

Increasing productivity can be encouraged through several management measures, he continued. They include:

#### \* Fight boredom by "in-

CW's Inquiring Photographer Asks

## Where Is Personnel Management Going?

TORONTO — When over 100 specialists or other persons concerned with computer personnel research gather for a technical meeting, a logical topic for discussion is personnel management.

Such was the case during the recent SigCPR conference. Since discussions during the formal part of the conference were devoted to certification, unionization, salaries, career development and related topics, Computerworld asked users from the SigCPR conference for their near-term projections and ideas on significant trends or developments in personnel management, anticipated for the next three to five years.

Fred A. Gluckson, director of education, National Board of Computer Certification (one of the SigCPR conference). "I don't see unionization as the significant point, but I do see more concern with programmer productivity."

"I think we need to improve their ability to perform, stimulate them to perform, and then name the results. The average instructions per man day — one way of measuring performance — are still alarmingly low, and that's where the frontier is."

W. Spicer Loving, administrative services director for the Kellwood Co. in Louis, Mo. "People should be given all the responsibility they can handle within a certain job category."

"There is a movement toward expanding jobs vertically, and in terms of productivity, this is likely to yield better results than

and computer."

• Use specialized program key-punchers to enter programs into their own programs, or to avoid the slow turnaround of having "data keypunchers" do the programs.

• Provide adequate working space.

• Rotate applications to reduce boredom. The precautions give the side benefit of "insurance against the unpleasant consequences of personnel turnover," he said.

• Use on-line testing, since "a good deal of time is wasted in the testing process." On-line testing reduces or eliminates programmer idle time during turnaround differences between man

any other direction we could take. I disapprove of assembly line software; it does not coincide with the definite trend toward what is now being called job enrichment."

E.V. Halperin, education and training coordinator, information systems department, International division, Mobil Oil Co., New York. "One of the greatest lacks is that of management understanding of the proper use

Loving Gluckson

of computer resources, including people, not just equipment. I believe in bringing high potential non-EDP people into EDP, and training them, as one step. Whatever we accomplish in personnel management will be in small steps; there is no magic wand. It's a slow process."

Sharon Rugs, coordinator of education, information systems department, Chevrolet Division, General Motors Corp., Detroit. "Most 'I don't see' is in the computer. Chevrolet or other GM divisions: it's just not a big discussion point. And changes in technology don't necessarily affect personnel management."

"I see an increasing demand on in-house education, particularly with data bases. I also think the line will be disappears between programmer and systems analyst."

## Health Care Plan Comprises DP Labs

WASHINGTON, D.C. — A program to develop and support the application of computer technology to health care has been undertaken by the U.S. Health Manpower Education, a component of the Department of Health, Education & Welfare's National Institutes of Health.

The program is authorized by the Comprehensive Health Manpower Training Act of 1971 and will support planning and development of a small number of

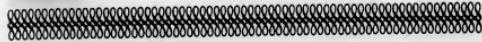


Halperin Rugs

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## Editorial

### Height Equals Security

Tropical storm Agnes, primarily remembered for the deaths and general destruction it caused, also may be remembered as the worst DP disaster in history.

It's still too soon to know how long it's going to take some sites to get back on the air or even how long it took to find backup sites undamaged by the storm.

But one lesson has been learned the hard way by a large number of users — no DP site should be located on the ground floor or in the basement of a building. Flooding, even if only from a watermain break, is just too much of a hazard.

An alternative is to build on a hilltop, a location which saves many sites, but for most companies, a second or third floor location would seem to be the more feasible answer — even if it means adding to a one-story building.

Since CW staff members will not be able to contact every site caught in the floods, we would be interested in hearing from users what additional lessons have been learned. Such information could help others lessen the effects of floods.



### Impact of Shift

#### To Virtual Questioned

Since November 1970 Metropolitan Life Insurance Co. has been utilizing an IBM 360/67 under the control of the IBM virtual machine operating software, CICS.

The system operates almost 24 hours a day with four to 30 users. Several DOS virtual machines run production concurrently with many OS, DOS and CMS (Compatibility Subsystem System) development machines.

The DOS production work was removed from several 360/30s and neither the programs nor the Job Control Language required any changes to run in the virtual machine environment.

I cannot agree with Stephen Keider's opinion that if a virtual memory operating system were available on an IBM 370, converting to that system would entail a major shift as well as in converting from DOS to OS [CW, May 31].

In addition, the virtual machine environment offers operational advantages in the use of OS. In our virtual machine environment the programs do not run against an unlimited data base, but run against the standard DOS and OS programs.

J. C. Goodman  
Divisional Manager  
Software, Hardware  
and Consultant Services  
Electronics installations

#### Metropolitan Life New York, N.Y.

#### Let's 'Consolidate'

#### The DP Societies'

A ACM will raise dues and reduce services, due in large part to the reduction in incoming revenues from the JCC. Declining JCC attendance forces consideration of reducing to one show per year. IEEE, too, is faced with a 35% drop of what it was 10 years ago, and dramatic changes in the program concept are being made.

There seems a clear conclusion to be drawn from these storms in the wind. We have too many conventions, too many pro-

fessional societies, or both.

A well-rounded DP-type must lay out more than \$100 in yearly dues if he is to be belong to ACM, IEEE Computer Group, DPMA and their local chapters.

These organizations compete for many of the same speakers at their annual meetings and periodic national meetings. They also compete for many of the same members, since the cost of being well-rounded is very high.

It seems clear that, whether or not there are any military conventions, there are certainly too many professional societies.

One might wait for ACM to go bankrupt and be acquired from Chapter XI by DPM, which then might merge with a joint venture with IEEE's Computer Group, in classical capitalist fashion. But it seems far better to avoid such trauma, and put pressure on consolidation before catastrophe strikes.

The members of these groups should insist that discussions regarding consolidation be conducted by the elected heads of the variety of societies concerned with information processing. Perhaps if it is the right vehicle for a consolidated society, perhaps not. But consolid-

ation we must, one way or another.

Dan M. Bowers  
Orchard Park, N.Y.

#### Allow DP Students to CDP Exam

I recently learned that I had passed all sections of the CDP examination given last February. After gaining programming and systems design experience in military service, I am now completing my education at the California State Polytechnic University, Pomona, majoring in business data processing.

I feel my recent exposure to the course materials in my educational studies is directly responsible for my passing the CDP examination in the first sitting.

Students in DP related areas nearing graduation and those recently graduated should be given an opportunity to take the CDP examination even though the educational experience requirement has not been met. If successful, issuance of the certificate would be contingent on satisfying the work experience requirement.

Lynn E. Franklin, CDP  
Riverside, Calif.

## Underestimates, Overselling Can Kill Project

By Miles Benson

Special to Computerworld  
Some projects fail for subtle reasons.

Sometimes it didn't, though. The reasons it failed were as glaring as its name.

Sched was designed to schedule the computer workload at Company D.

It failed because it was overused and underestimated.

What is interesting about Sched, then, is not so much that it failed, but that it took as long as it did to fail.

But let's back up a little.

Company D has a great deal of production data processing work, running on several similar large computers. Scheduling of DP jobs is a vital but tricky problem. The more you know, the more you realize that the system gets, the trickier it becomes. And if you have more than one computer involved, well, scheduling becomes a tough task, with many people involved.

The basic idea of using a computer to schedule computers is good. A reliable schedule is based on a consistent algorithm. You get a complex problem solved fairly cleanly and a variety of reports on your job mix is a byproduct. And if you do it right, you maximize throughout.

All that made Sched an easy project to sell to Company D management. But it was overused.

When you sell a project, you make some promises about the

#### Commentary

good things that will come of it. The promises already stated here should have been enough. But the Sched people made one more.

They promised enormous cost savings. They promised a large number of existing computer personnel could be displaced or personnel. They promised the implementation cost and the running cost would be much less than the manual scheduling cost. It's easy to look at the numbers and say that's what. Those cost savings vanished as implementation costs soared. But the time it may have even been a necessary promise.

Company D had been declining in production savings and a decline in work force. It was pretty touchy to sell any new idea that didn't have cost savings stamped all over them. The Sched people had to fit that (perforce) into their promises.

What held all the promises together into a believable whole

was an estimate of the time for certain milestones. The second major mistake in the Sched project was those estimates. The people who made them seemed believable, but its component estimates were as shaky as hell.

The estimates were put together the right way. Technical people were asked to give their best technical judgment about the time to be done.

But then something went wrong. The people selling Sched looked at the estimates, and got nervous. "Those estimates can't be sold," they said to themselves. And they had to come up with a salable package.

The results were predictable. Sched sold, all right. Company D executives practically salivated at the thought of those cost savings. And then the implementation began.

#### Missing Deadlines

Sched came through, but it was with locked-in schedules. Sched implementers worried about it at first. But after a while, missing deadlines became a way of life. The Sched sellers had to make sure that if they disconnected a resource or even phony estimates to keep the project alive,

Sched careened from deadline to deadline, technically making

steady progress but administratively blackening its name. The only question was, could Sched implementers live with the damage? Would it cut off at the packages in disgust?

It was a close race. The scheduling algorithm was checked out and working. The input processor and the report generator were both in working order. But the data base was the hangup. Schedulers threatened with losing their jobs due to Sched really weren't anxious to assist in their own demise by helping Sched people with the job characteristics. And even the technical people had underestimated the job of computerizing that information.

Sched lost the race. The programmers were working, scheduling up a storm using confirmed data. But one additional missed deadline, this time on the data base, was too much for upper management. Success, said the Sched people, was right around the corner. But they had said that before.

Funds for Sched were cut off. The Sched team was broken up. The Sched salesmen were sent to Company D's Siberia. The code and the data were put in mothballs, "just in case."

But of course "just in case" never came.

## Restricts Some Tape Use

# Standards Design Can Hurt Initiative

Standards, according to the American National Standards Institute (ansi) are a good thing — at least when they are written to encourage enterprise and initiative.

The question for data processors, however, is whether or not data processing equipment standards do encourage enterprise and initiative. As ansi implicitly recognizes, there is a distinct possibility that standards can be used to hold back initiative, and it looks as though that is how standards have been used in this case.

Take, for example, the de facto standard we have for 1,600 bytes/in. tape. This tape was introduced seven years ago, but

error checking is not needed if our tapes were really error free (as many tape advertisements imply, and as some tape error reporting routines apparently show).

Finally, however, the Society for Certified Data Processors (SCDP) tests, and our subsequent talks with many tape manufacturers have failed to find any tape which can be expected to perform to specification in an error free way even on the first pass of a new tape at an installation!

Moreover, even if the tapes as delivered to the installation were really error free, this would not mean they could be trusted to continue to operate in an error free mode.

Tapes, unlike disks, come right into contact with the heads. The recording surfaces and the back are often subject to various parts of the mechanism and other ways of the tape itself.

Tapes can be permanently hurt when used on a misaligned drive, or if shipped around the country

Other useful items might give more items of the record — whether it was the first record, the second record, or the 593rd record. In turn, this could allow the tape to move — instead of moving over data instead of bottlenecking them to the use of only a single drive per data path.

### Foot Stones — Not Milestones

Such items as the distance along the tape items could be placed in the preamble or else by a special short block. For instance, if there were "foot stones" that is, markers every foot along the reel, it would be possible to tell the system you could still give a tape an instruction to go and find foot number 594, or advance to the next foot mark.

### Writing in Place

Footmarks also could be placed in preambles. This could be useful because it would mean that interchange of tapes with systems that did not have this facility would still be possible.

## 3 Tape Advances That Could Be Stopped If Tape Standards Are Not Flexible

### Improved Drives Utilization

Currently, outside rewinding, only one drive per path can be moving over data. With block numbers in the postamble, as many drives as are connected could be moving over data at the same time. This could improve system productivity considerably — often doubling it.

### Write-in-Place Updating

Currently, tape records can be changed only by rewriting the whole file — unlike disk records which can be changed by simply rewriting the particular record. Use of "footmarks" on the tape at known minimum distances apart would allow tape files to be updated in place (the appropriate housekeeping records of the number of updates, etc., would be kept in the postamble.)

### Variable Error-Checking

The incidence of errors, and their importance, is affected by many things, including the environment, the condition of the tape and most important of all, the character of the application itself. The format used — which defines the compatibility — is only one factor. By providing for system use of the postamble, it would be possible to provide suitable error-checking levels for particular uses while not endangering compatibility.

expect them to be almost as reliable as they were with the Vintec File Computer back in 1968.

If he had a set of eight drives attached to a controller, he could expect to be able to have all eight going at once, thus increasing the processor only when something important occurred that needed the processor's attention.

File files then could be operated much faster, and with improved error checking, much more accurately.

True, he might not be able to read the same block forwards and backwards too easily — although this is not a problem, as long as the system only restricts the track positions on the postamble and preamble.

He would also be able to trust the much higher speed drives that are on their way. An error-checking capability that is not limited by the particular speed of drive — say, 120 kbytes, may or may not be suitable for use on a

high speed drive of say, one million bytes. It may still be useful to produce tape which can be read on either. The current standard format does not allow for different levels of checking. This means that the error checking capability is found to be available at 120 kbytes will be the only one that will be available at one million kbytes! Naturally conservative users may not trust it.

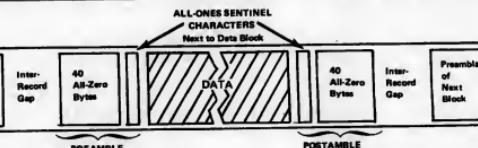
So standards are important — and so are standards.

It is all too easy to write standards that hold initiative back, and all the indications are that the present de facto standards in our industry are doing just that. We hope that people think we have planned obsolescence of our hardware.

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## The Taylor Report

By Alan Taylor, CDP



## Format for 1,600 Byte/in. Tape Block

This figure shows the current de facto format of a 1,600 byte/in. tape block. The data itself is surrounded by symmetrically arranged 41 character preambles and postambles. Each of these consists of a single all-one sentinel character next to the data — a 40 character all-zero byte — and the sentinel character from the previous unrecorded interrecord gap.

There is still no ansi standard. The de facto standard — which all users have to conform to or risk being hurt — is that each block of data in the tape is terminated by 720 bytes, arranged as a 41 9-bit character preamble and 41 9-bit character postamble. In either case the character next to the data is an all-one character, while the other 40 characters are all zero characters (see illustration). That does not sound very restrictive or harmful, does it? It does not appear to be holding back progress in the use of 1,600 bytes/in. tape, does it?

But it certainly can be. Because while the 18 one-bits are all really used, and are really necessary, less than 25% of the 720 zero bits are being used. That standard has restricted the use of the rest of these bits — as the continuation of the current de facto standard has done for the past seven years — then will restrict enterprise and initiative.

Use of these bits can provide users with many advantages, even while allowing their tapes to be processed on other standards 1,600 bytes/in. drives.

Here are some possibilities that illustrate this:

The current error checking capabilities, for instance, on these magnetic tape systems could be greatly improved. True,

many of these bits are not being used, and could be used to allow enterprising vendors to supply better services to their users, while still providing compatibility. The de facto standard which could have this possibility is that either a postamble would continue in force, or an ansi standard could effectively ban these unrecorded interrecord gaps.

in unknown-error-causing environmental conditions.

Tape systems are vulnerable — and the degree of vulnerability is often proportional to the number of drives in the system. The more drives there are, the more error checking levels — and formats — are needed.

In the current sequential nature of tape operations, errors in a tape file are not detected by the user — they are sort of cumulative poisoning (like lead or strontium 90 poisoning) in the data. Naturally then it would be useful to some people to have the capability of having an improved error checking without losing compatibility.

### 40 Zeros Block Improvement

This could be done — if the standard did not demand 40 all-zero bytes at the end of each block — as the continuation of the current de facto standard has done for the past seven years — then it will restrict enterprise and initiative.

Use of these bits can provide users with many advantages, even while allowing their tapes to be processed on other standards 1,600 bytes/in. drives.

Here are some possibilities that illustrate this:

The current error checking capabilities, for instance, on these magnetic tape systems could be greatly improved. True,

The preamble zeros are only partially used for synchronization.

A special zero block would be used for footmarks so that it would not be unnoticed by the system. This, by the way, opens up writing in place — a not inconsiderable idea!

### The Job of Standards

To obtain these benefits for the user — without losing the compatibility and capability of being read on other drives — would be certainly an encouragement to innovation.

To achieve a tape standard would have to be written defining that the postamble could be constructed with other than all zero bits in 40 character positions. This would have to be done so that drives, in order to comply with the standard, used only the parts of the postamble that they really have to use, and would ignore or use only the last few bytes of these areas — as the designers had decided.

That would be quite a change in philosophy from the current de facto standard.

### User Hope Could Grow

It could also cause a major change in philosophy from the user's point of view. He could expect to start getting real use out of his current tape drives — making them a lot more useful than they are. (Indeed he could

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# COMMUNICATIONS

## Data Briefs

### IBM 2260 Users Cut Costs With Ultrronics 7700 CRTs

MT. LAUREL, N.J. — GTE Information Systems has added a display subsystem to the Ultronic Videomaster line to replace the IBM 2448/2260. The system is said to cost 15% to 25% less than the IBM CRT system.

The Videomaster 7700 terminal cluster system interfaces directly with 360/370 selector or multiplexer channels, providing a maximum data transfer rate of 5,500 char./sec., about twice the capacity of the IBM 2260, a GTE spokesman said.

Up to 24 CRT terminals can be supported in one cluster configuration and 16 displays can be handled by one controller, which is 960 char./screen capacity, he said, describing the 7700 which is limited to eight terminals on one 2848, a spokesman said.

A single terminal with controller costs \$2,314 with maintenance. In cluster configurations costs start at about \$10,000. The controller is 24-terminal systems cost \$1,776/mo.

First delivery of the 7700 system is scheduled for this summer. Ultrronics is at Central Ave. and East Park Drive, 08067.

### System Programs 300 Lines

DALLAS — Action Communication Systems Inc. has a modular programable communications system. It includes a Data General Nova minicomputer. The system can support up to 300 lines and terminal devices operating at speeds up to 3,600 bit/sec.

The Telecontroller system can be interfaced to 360/370, Honeywell and Burroughs mainframes and is available as a complete turnkey system.

A typical Telecontroller configuration for 20 lines with 200 terminals operating at speeds up to 3,600 bit/sec costs about \$100,000, depending on options and software.

The system is also available on three-to-six year pay out lease plans. All prices include complete software and maintenance support. The firm is at 1300 N. Central Expressway, 75231.

### CRT Displays TTY Set

PENNSAUKEN, N.J. — A CRT terminal that can display the full character set of the Model 37 TTY is available from Western Electric.

On the Model 5000/BTL, the CRT handles all 128 ASCII characters and provides upper and lower case alphanumeric including the 96 graphic symbols available on the Model 37. The control panel is identical to the Model 37.

The Model 5000/BTL has a 110 bit/sec to 1,200 bit/sec or switch selectable and 1,296 characters can be displayed. Four pages of data can also be stored in a buffer memory. The CRT is priced at \$4,995 from the firm at 7300 N. Crescent Blvd., 08110.

### Conditioner Improves Line

ROCKVILLE, Md. — Hekimian Laboratories Inc. has introduced the Model 65 Line Conditioner which conditions the amplitude response and envelope delay of voice frequency telephone circuits used for data.

Units are available with standard 200 Hz equalizer spacing or "proportional spacing" for extended bandwidth. Priced at \$1,200, the Model 65 is designed for use in leased networks. The unit can be used to improve the level of conditioning supplied by the phone company.

Hekimian is at 322 North Stoneybrook Ave., 20850.

## Data Interconnections

### Rochester Begins NPD Installations

By Ronald A. Frank  
Of the CW Staff

ROCHESTER, N.Y. — Rochester Telephone Corp., an independent phone company, has begun installing Network Protective Devices (NPD) for users who want to connect their non-carrier data equipment.

First proposed to the New York Public Service Commission (PSC) last year, the NPD is part of the Rochester Telephone interconnection plan. While the PSC has yet to rule on the Rochester plan which combines the NPD with the certification

internal cable, the user must install it.

The university computation center did not have this problem since it does not physically own the outside of the building. The university has been using a temporary installation of the NPD at an inside location in the same way that the Bell System installs its DAA.

But for future Rochester Telephone users in new buildings or in tall buildings, the internal cable will be an extra cost.

When it decided to consider non-carrier data sets, Rochester University found relatively few independent suppliers had data sets that would work with the NPD. "Many of the independent modems rely on the Bell DAA to detect the ring signal, transmit clear to send and receive," said Mike Armstrong, assistant director for systems at the computation center.

#### Certification Requested

After contacting several suppliers to replace its 103 modems, the university selected Tuck Electronics Corp. units. It notified Rochester Telephone it intended to purchase the data sets and requested certification. The telephone company asked for education on the system, the Model 103A/P, which were furnished.

Rochester Telephone later asked the user to have a unit available at the computation center. A Rochester Telephone certification engineer came to the computation center, checked the Tuck unit, supplied 103 data sets and connected the Tuck modems. "They made measurements of the output level from the modem, the return level from the central office and took some other readings," Armstrong said.

After examining the schematics and performing the tests, the telephone company sent a letter to the computation center notifying the university that the modem had been certified.

The university wants to know whether only one sample unit will be tested or whether the Rochester telephone company will test each Coax unit to be installed. In the case of the university, all units were

certified based on a test of one data set.

The university is paying Rochester Telephone \$9.50/mo for each NPD, "several dollars more than a standard basic rate," Armstrong said. The user was also charged a \$20 installation fee for each NPD. Rochester Telephone is apparently using the rates proposed in its tariff, although each special assemblage contract with the user allows the company to modify the rate if the tariff is approved by the PSC at a different level.

The Tuck modems cost the university about \$320 each. If it allocates \$47/mo

#### NPD a Precedent?

ROCHESTER, N.Y. — New York PSC could decide on the Rochester interconnection plan later this summer. Although it is not known how the PSC will rule, the Rochester Telephone data users now being interconnected via the NPD and equipment certification via the PSC, is a first to participate in an interconnection standard that has attracted attention from other independent phone companies.

The NPD could well become the independent telephone company equivalent to the Bell DAA even though AT&T has claimed it offers virtually no protection.

to a write-off plan, the modems will pay for themselves in only seven months, Armstrong said. The \$47 is the current rate for a 103 supplied by the telephone company. The university is conservatively写-off of \$17/mo, the conservers will pay for themselves in just over two years, Armstrong added.

Before the Tuck units were installed, the university had a mixture of Bell 103s, Lynch and Standard data sets. Since Rochester is an independent phone company, it cannot get Western Electric data sets exclusively, Armstrong explained.

The university is using the Tuck modems as part of its time-sharing service. The 20 customers on the NPD lines are using 110 bit/sec TTYs; 10 are 2741 teletypes. The 10 are using 132 bit/sec and some data terminals from UCC and Heseltine CRTs operating at 300 bit/sec, Armstrong said.

#### Possible Innovations

Since the user has complete control of the wiring on his side of the NPD, there are possible innovations to assist in the troubleshooting. At Rochester University Armstrong has also connected standard 4-prong phone plugs to each NPD line.

When the user wants to simply disconnect the Tuck modems and connect a standard phone via the 4-prong plug, if it is not possible to dial a call on the line, there is a good possibility that the line is bad," Armstrong said. "More importantly, we then have some information that will be meaningful when we report the trouble to the phone company."

Rochester Telephone NPDs installed at university include sets to prevent tampering of Customer Owned and Maintained (Coam) equipment. Rochester Telephone is providing the interface on a special assembly (non-tariffed basis).

One of the first data users to receive the NPD was the computation center at the University of Rochester. About 20 NPDs were installed.

Rochester Telephone normally will supply the NPD on the outside wall of a subscriber's premises in much the same way the local electric company delivers electric service to a residence. For the user this means having a wire pair from the NPD connection to where the Coam equipment will be used.

While Rochester Telephone says it will provide all necessary specifications for this

### New AT&T Modem, DAA Rates Okayed Pending FCC Study

WASHINGTON, D.C. — The FCC has announced it will grant light to AT&T to initiate new rates on data communications equipment pending further study of the issue. The rates will take effect without approval by the commission.

While AT&T will drop monthly rates on one data set to \$17/mo, data access and data accounting access (DAA) rates, many installation charges (DAA), many installation charges for the devices will be increased.

The Bell 201 data set will cost \$55/mo on interstate AT&T Data Phone service with a \$75 charge for installation. AT&T had originally proposed dropping the 20 rate to \$47/mo, but had to add a FCC "competition market analysis" and the rate should be set higher. The 201 presently costs interstate users \$72/mo with a \$100 installation charge.

The Bell 202 data set will cost \$17/mo with \$25 for installation compared with the \$55 and \$25 installation originally proposed.

In the area of AT&T, AT&T will charge users \$3.50/mo for a CBT unit with a \$20 installation charge, or a \$10 jump over the previous proposed rate. The CBS unit will cost \$47/mo with a \$15 installation charge, or a \$5 increase over earlier installation rates.

The monthly rates represent a drop of 50 cents on the CBT and \$1 on the CBS. AT&T also will increase the monthly rates for its multichannel data station

service which provides for the derivation of 75 bit/sec and 150 bit/sec channels for teletypewriter users. The initial three channels under the service will cost \$90/mo with a \$100 installation compared with the \$72/mo and \$100 installation proposed earlier. Additional channels will be added at a \$100 installation increase from \$35 to \$50.

Although the new rates are scheduled to become effective early this month, the FCC said it will require AT&T to return to its earlier rates if the new charges are not approved.

### Modem/Dialer Can Save 60%

PALO ALTO, Calif. — A combination modem and automatic dialer device that may save users as much as 60% compared to AT&T units is available from Vadic Corp.

The Vadic modem replaces Bell 103 or 202 data sets in addition to 801 automatic dialers. The modem/dialer can operate at 300 bit/sec or 1,200 bit/sec with either pulse or Touch-Tone automatic calling capability.

A Vadic 300 bit/sec version with auto dial costs about \$23/mo on a three-year lease while a 103 data set with a separate 801 dialer from Bell would cost about

\$70/mo.

The modem/dialer unit includes diagnostic indicators to monitor both the dialer interface lines and the B1A modem interface. A plug-in module in the dialer portion of the unit allows the user to convert from pulse to Touch-Tone dialing in the field. The dialer will automatically redial the number if a connection is lost. Such as line noise, busy and dial tones, and rapidly redial the called number, the computer said.

The 300 bit/sec version is priced at \$700 while the 1,200 bit/sec unit costs \$800. Vadic is at 916 Commercial St., 94303.

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services you use, and you can profit from standard volume discounts.

Way two: Set up your own network. You can center your network around Honeywell's new larger-memory Series 6000 computer system with many enhancements.

Front-end network processors, such as the DATANET 355, or new models of the DATANET 305, will then move your data to and from communications lines. Network concentrators, such as our new System 700 or our 316/1600 multiplexors/concentrators, will then expand the network out so more of your people can use it more (while you get economies of scale). To interface with your network, Honeywell offers a variety of input/output terminals.

The same network concept can also work with other Honeywell computer systems, such as the Series 2000 and the Series 400.

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# SOFTWARE & SERVICES

## Random Notes

### Assembler/Editor Available For Naked Mini, Alpha 16

NEWPORT BEACH, Calif. — A conversational editor which also provides extensive online editing and updating capabilities is available free to users of Computer Automation, Inc., 16-bit Naked Mini and Alpha 16 minicomputers.

Called Omega, the package enables paper tape users to both editing and program assembly functions in core memory, eliminating repunching and tapes to eliminate all errors prior to final program assembly, according to the firm.

Omega is said to use about 6,000 words of 8K core memory. The program is upward compatible from Computer Automation Model 116, 216 and 816 Able modules.

Computer Automation, Inc. is at 895 W. 16th St., 92660.

### Project Management, Control System Checks Worker Time

NASHUA, N.H. — Daily information can be provided by the Datarray Inc. project management and control system relating to the status of systems and programming projects and time expended by each employee assigned to a project.

The package generates a variety of management reports including employee hours worked by project, by project number, daily progress (by start date), weekly project status, company or department report, billing report and project completion report.

The fully documented system operates on IBM System 360 models 25, 43, 65, 85, 105 and 130, System 370 models 135 and above, having a minimum core configuration of 16K. It has 16 RPG programs and is offered on disk or tape versions.

The system can be delivered immediately for \$1,500. Datarray, Inc. is at 2205 Main Street, Nashua, 03060.

### Insurance Policies Made Easier

NEW YORK — A service that enables the commercial underwriter to use a time-sharing computer to help simplify the quoting, writing and auditing of workman's compensation insurance policies is available from Tha Service Bureau, Inc. (TSB).

Workmen's Compensation Rates is a comprehensive data base just added to SBC's Call/370 TimeSharing Service containing all the workmen's compensation rates for 44 states.

The workmen's compensation rates files will be updated as new rates are made available and will include the three most recent tables for each state.

## Access by Table to Work File Credit Inquiry Uses Sequential Plan

By F.D. Peterson

Special to Computerworld

ENID, Okla. — When an on-line application requires random retrieval (including updates) from a large disk file, the file organization and access methods generally considered are direct access or indexed sequential. However, at Champlin Petroleum Co. neither method is used in an application requiring random input (approximately 2300 terminals) of credit and card accounts from a file containing several hundred thousand accounts stored on eight 2314 disk packs.

The method used is sequential, and access is by reading through a work file created to reorganize time. The application is designed to provide the credit department with the status, up through the previous night, of all the firm's credit card holders.

Features of the system include:

• Inquiry can be made either by credit card number or by alphabetic name.

• Accounts can be located by using last name only and city, or by last name only and first three digits of street address.

• Status changes (cancel, reinstate) can be entered from the 2260 terminal and will affect the file immediately.

• Address changes can be entered from the terminal.

• New accounts can be entered from the terminal. The computer will calculate the nine digit account number to be assigned.

• File searches may be made and accounts displayed for those accounts X days past due in the amount of Y dollars.

• Statistics are printed out daily showing counts by type of transactions as well as by account.

• Roll-in, roll-out capability allows for a terminal to call in another program for executing a different application. Actual response time to locate a given record for an account is from 1 to 500 millisec (which includes five disk reads). Binary lookups are used; and time to find a record by name is the same if located by number.

In determining the method of file organization and access methods for this application, three functions were considered: file creation and reorganization, retrieve-with-update, and retrieve-without-update. On a daily basis, the 2260 terminal users at Champlin perform the retrieve-only function approximately 85% to 90% of the time. The retrieve-with-update function is performed with today's purchases and payments. The file reorganization function is performed nightly on a month-to-date file of new customer accounts (which is a small file

		Sequential (Work File)	Direct Access	Indexed Sequential
File Creation	Test 1	6.34	24.09	13.45
485 records (or Load or Reorganize)	Test 2	6.32	24.45	13.46
	Test 3	6.27	26.98	13.52
	Test 4	6.27*	21.25*	13.28
Retrieve 30 random records	Test 1	2.01	2.05	5.20
	Test 2	2.01	3.02	
	Test 3	2.01	2.19	
	Test 4	1.98*	2.05*	
Retrieve & Update 40 random records	Test 1	5.07	5.10	8.07
	Test 2	4.93*	4.85*	8.43

Above times do not include time to Open or Close the file. \* not under Power.

Time in Seconds to Execute Same Problem Under Three Different File Access Methods

	Sequential (Work File)	Direct Access	Indexed Sequential
File Creation	858	1696	812
Logic Modula DTF	144	216	256

\* indicates Modula or DTF for this function is the same one used at File Creation time.

Above modules and DTF's are IBM standard for DOS.

Memory (in Bytes) Required for Logic Modules and DTFs

compared to the total file). Once each week a fourth of the total file is reorganized (this coincides with cycle timing).

### No Significant Change

Tests were made under the three file organization and access methods by function. Timings were made under the following environment: one application was executing in F1, Power RJE was operating in F2 and the tests were executed in BG. The tests indicated that removing Power RJE, which by its nature requires disk and channel use, did not significantly change the timing obtained.

Equipment involved is an IBM 360/40, under DOS, with eight 2314 disk packs for this one application; four additional 2314 disk packs are also on this same channel.

In addition to achieving optimum times for function when using the sequential mode for this file, savings in disk space are also achieved. Overflow areas and open slots are not required as may be under direct access or indexed sequential.

Also, memory requirements are reduced since logic modules and DTFs for sequential mode are smaller. Installation standards for sorting and extracting or selecting based on multiple conditions can also apply to this on-line file in the same

manner as with tape files.

Two of the five disk reads are to obtain the static data. The static data in memory is less than 100 bytes in length. The data for an account is stored on two different packs, one pack containing the static data and one the dynamic data. Although this requires an additional read operation, it results in using only the dynamic data packs at update time each night.

The program is written in Assembly Language with extensive use of Champlin-developed macros. Fourteen identifiable sub files (modules) are also stored on the two disk packs. Much of this space is unused — allowance was made at inception time for a doubling of this file.

*F.D. Peterson is manager of data processing for Champlin Petroleum.*

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# SYSTEMS PERIPHERALS

## Bits & Pieces

### Diablo Disk-Based System Offered for Varian 620s

SUNNYVALE, Calif. — A new data storage system for use with the Varian 620 series of minicomputers, uses the Diablo Model 33 disk drive.

The system, developed by System Industries, has a capacity of 2.4M words and includes a controller, power supply and interface. It is priced at \$12,550.

A second version that uses the Diablo Model 31 has a capacity of 1.2M words, costs \$10,150 from the firm at 535 Del Ray Ave., 94086.

#### Data Entry Batch Terminal Uses Comfil Random Access Tape

MINNEAPOLIS — A 100 has combined a minicomputer with its Comfil random tape random access memory to produce the 68-23 Data Entry Batch Terminal.

Designed to relieve the operator of formatting, information access and data input tasks, the system also provides a real-time method for error correction.

The unit includes a processor with 4K to 8K bytes of memory, 64K storage for data, 8K storage for software, and a typewriter-based I/O unit. The lease price of the 68-23 is \$4,000 per month for the first year. Price is \$18,400. Delivery is 30 to 60 days from 7725 Washington Ave., South, 55433.

#### Smaller Pieces

Low-cost noise suppressors for computer printout terminals and electric typewriters, such as the IBM 2741, Selectric and similar units can be obtained from Zond Industries, Inc., of San Mateo, Calif. Prices range from \$6 to \$10, depending upon terminal or typewriter model.

Priced at \$19.95, the Auerbach Guide to IBM Compatible Memories is designed to help the evaluation and selection of memories by providing reports and charts that highlight factors to be considered. Auerbach Publishers, Inc., is in Philadelphia.

Burroughs Corp.'s business forms and supplies group, Rochester, N.Y., has introduced a line of continuous forms binders and racks for data processing forms storage.

Standard Register, Dayton, Ohio, is offering the Variable Speed Forms Stacker as an option to its Series 1500 Forms Bursters and Forms Burster-Imprinters at a price of \$150.

## New Console, Too

### Honeywell 6000 Gets Bigger Memories

By Frank Piatto  
Computerworld

WALTHAM, Mass. — A series of memory enhancements intended to make the Honeywell Series 6000 one of the most powerful computer systems available has been announced by Honeywell Information Systems.

Memory expansions that double or quadruple the prior limit of the four largest systems and a new bulk memory have been included in the enhancements. An operator's console similar to that offered with the company's 2000 series of medium-scale systems was also introduced.

### IBM Terminal Dispenses Cash

WHITE PLAINS, N.Y. — A terminal that reads magnetically striped cards encoded to American Banking Association specifications and dispenses cash in denominations of \$5, \$10 or \$20 is being offered by IBM in models for use either indoor or through-the-wall installations.

Designed to be connected to a bank's computer over wide-band leased lines using bi-directional communications at 2,000 or 2,400 bit/sec., the IBM 2948 terminal uses two keyboards which are revealed only when a proper credit card is inserted.

The through-the-wall unit differs from the indoor model. It is constructed of heavy metal and includes sensors that can be connected to the bank's alarm system as well as to the computer. The computer can also poll the terminal line to determine its status.

The 2948 cash issue terminal is offered on a purchase-only basis for \$17,000 for

The Models 6050 and 6060 can have their memories increased from the former maximum of 256K 36-bit words in two increments of 128K each. The first model can be leased for \$9,350/mo or purchased for \$407,000. The second model, which raises the systems to their new maximum of 1,024K words, can be leased for \$12,250/mo or purchased for \$359,000.

The more powerful 6070 and 6080 systems can be equipped with two increments of 128K words and two increments of 256K words. The previous maximum for these systems was 512K words.

The first module (128K) of added memory can be leased for \$11,000/mo or

purchased for \$474,000. The second 128K module can be leased for \$8,800/mo or purchased for \$383,000.

The two 256K module lease for \$17,600/mo or can be purchased for \$766,000/mo. Additionally, all four modules can be leased to their new capacity of 1,024K (1M) words.

#### Bulk-Store Memory

The bulk-store subsystem is intended to provide an auxiliary "swapping" memory for all Series 6000 systems.

Designed to improve system performance on I/O board processors, the memory operates at 1.5 usec/40 36-bit words.

The bulk-store memory can be increased from 256K to a maximum of 8M words in 31 increments of 256K each. The minimum system can be leased for \$7,260/mo or purchased for \$233,400.

#### System Control Center

The new console, called the SC6000 Control Center, is intended to provide interactive message transfer, status display and operator control of any Series 6000 system. It includes a 1,920 character CRT display, status display screen, 30 character serial printer and alphanumeric keyboard.

Intended to replace the normal Series 6000 console, the SC6000 can be leased for \$1,650/mo or can be purchased for \$65,500.

First deliveries for the memories are scheduled for the third quarter of 1973. The control console will be available in January, 1973.

### Orbit/2 OMR Reader Handles Holes, Marks

MOORESTOWN, N.J. — A low-cost, manually-fed, optical mark reader terminal from Optical Systems, Inc. can read either pencil marks or punched holes.

Called the Orbit/2 Source Data Reader, the device can be interfaced to a display terminal for editing, to a modem, or to a printer for direct output.

Applications suggested for the unit by the company include test scoring, point-of-sale recording, inventory control and time reporting. It can accommodate documents up to 12" x 14" in length and from 2 to 8" in width.

Options include automatic feeding and stacking at 120 document/min, multiple output stackers, and a series of error control, imprinter, buffer, interface, counter and keyboard enhancements.

The Orbit/2 is priced at \$1,495 in its basic configuration. First deliveries are currently being made from Church and Fellowship Roads, 08057.



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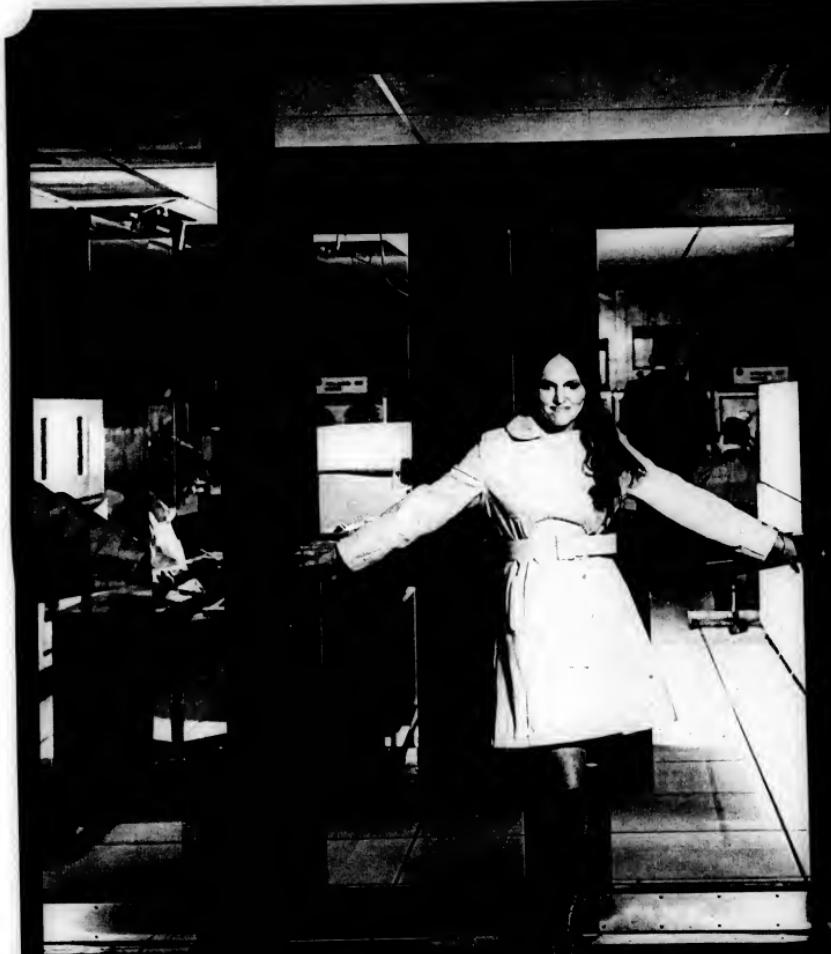
If you'd like complete information and performance specs. on our new 102A printer that turns out 120 lines 132 columns/min. a minute, write Department 1029 or call 603-883-0111 (New Hampshire), 513-294-0070 (Ohio), or 415-228-7178 (California).

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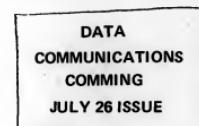
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# We absolutely refuse to have a failure in Communications

In addition to our regular weekly Communications Section, *Computerworld* will cover Data Communications in a special supplement in the July 26 issue.



Particular interest will be paid to the equipment that makes Data communicate: Modems . . . Multiplexers . . . Front End Processors . . . Communications Terminals . . . Communication Dedicated Minis.

Equipment selection processes will be discussed as well.

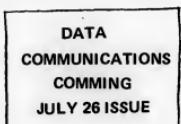
Communications is the fastest growing segment of the Computer Industry — 40%-45% growth rates are projected in this area of the industry within the next five years.

Computerworld is read at over 95% of all computer sites using Data Communications. Forty-three percent of *Computerworld*'s readership are involved directly in purchase decisions for Data Communication equipment and services.

If your company manufacturers Data Communications equipment or provides services in this area, you'll want to advertise in this special Communications Supplement Marketplace.

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For more details, rates, or mechanical specifications, call the *Computerworld* representative nearest you, or contact Dottie Travis or Dawn Silva at *Computerworld*. (617) 332-5606.



## With On-Line Inventory

# Fabric Users Get Fast Answers

By Samuel Gutner  
and  
Lawrence B. Gutner

Special to Computerworld

NEW YORK — In the fabric business, when a customer calls to ask the current status of his order, it is standard operating procedure to tell him you will call back with the answer.

Here at Fabricland with the help of our small computer-based system, the customer gets his answer while he's still on the phone. This capability to respond quickly and accurately is a key element in good customer service, because, often, our client needs that information to reply to a request from his customer or to plan his own activities based on receipt of the goods from us by a certain date.

We sell fabric ready for cutting, directly to apparel manufacturers and, indirectly, to retail stores.

Our quick answer comes from a new operations system that, to our knowledge, is a "first" in this industry. We call it Faust — Fabricland Applications Utilizing System 3 and anyone on our five person staff can run it.

### Data Base Records

In the computer's data base records are maintained on our complete yarn inventory, greige (knit but not dyed cloth) and finished goods, as well as customer names and addresses.

It carries the current order in process, with the production status of each piece of goods and its location; contract terms for each order in process; shipping information; and any special instructions.

In addition, the data base reflects the very "guts" of the business. It is maintained on interchangeable disk packs.

As a new order comes in, the customer's credit status is checked. Then the order is typed in, or any of our secretaries/clerks sits down at the computer and enters the order through the keyboard.

The computer automatically applies a number to it, and the complete order is "filed" in the data base. A hard copy is printed out and entered into the daily business record book.

At this point, one of the principals of the firm decides whether a new mill order is needed to fulfill the incoming customer order. He checks the inventory report which is produced twice a week or on demand.

If the new customer order can be filled from existing inventory, this is done simply by typing the

### The Small Systems User

data into the keyboard; if not, a new order is entered.

Either way, the system automatically updates yarn inventories, right down to the specific color percentage, and the inventory file for the mill where the order is placed. The knit order is printed, including instructions as to where the greige goods are to be shipped for finishing, and sent to the mill.

When we receive notification that the greige goods have been produced and shipped, a clerk/secretary enters the information into the system according to piece number, weight and color. Again, the computer automatically updates the inventory to reflect this latest fact.

Then, using a program that will produce the finishing order, she enters information specifying the pieces needed to fulfill the order and the colors they are to be dyed. Again, she gets a hard copy of the finishing order, which is mailed to the finishing plant, and inventory is updated to reflect this action.

### Invoicing Printed

An invoice is printed by recalling the information entered into the data base at the time

order came in.

Thus, from entry through shipment of a customer order and invoicing of that order, complete with all the details, the system monitors all activity. A number of benefits have resulted, among them:

- At any point in the order cycle, we can go to the computer and check the very latest status of any order, including all locations, or the exact status of a given order. We do this while our customer is on the telephone, interrupting whatever work the computer might be doing.

We know how many raw yards is at each mill for knitting, with the knitting loss inherent in the production cycle automatically figured in.

- Every night, if need be, we know within three minutes not only what's on the floor at each production location, but what is available to allocate to a new order, and any goods that have been around for a while and should be "moved."

Our "pricekeeper" system, which is a step-up as far as it could go, often lagged as much as 10 days behind real activities. Now, we know twice a week the information we used to have only twice a year — and then, only after having taken full production inventory counts.

- A bookings report lists all orders in process, showing what has been shipped against each one and what's still to be shipped. Though produced weekly, this too can be printed on demand.

- The computer is a firm taskmaster, forcing all of us to enter operating data on a daily basis. We can't put anything off or treat the slightest detail lightly, because we know this could adversely affect the entire system. Finally, we have a "variable" programming language.

For example, to enter a new knitting order, the user "calls out" the system's knit order program by typing into the keyboard the command words and codes which identify to the computer the specific program to run.

The computer then "asks" for specific data on each order, such as: Which mill is to get the order? How many pounds? Where are the remaining goods to be shipped? It is impossible to forget any detail, and unless the detail is entered, the system won't process the order.

- Inevitably, there are disagreements with mills and other contractors as to the exact quantity and type of knit goods they are holding for us. We have found — now that we have a computer — that they accept the validity of our figures much more readily.

In the near future, we hope to have knitting and finishing orders punched out on paper tape and feed the tape directly into our TWX to transmission to the plants. This will cut several days from the order cycle, and will bypass an extra manual tape preparation step.

*S. Gutner is president and L.B. Gutner is vice-president of Fabricland, Inc.*

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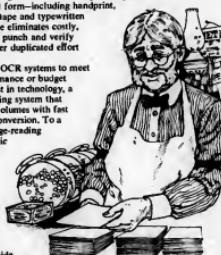
This advantage eliminates costly, time-consuming key punch and verify bottleneck, and other duplicated effort processes.

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Candidates will be considered without regard to age, sex, race, creed, color or national origin.

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We seek a professional who can successfully service our rapidly expanding time sharing market, 370/355 equipment.

Please submit resume including salary history  
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### POSITION ANNOUNCEMENTS

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An opening as assistant to the director in charge of data processing is available at the University of Wyoming. Applicant must have a strong background in systems design, programming, and management of programs.

POSITION ANNOUNCEMENT

CW Box 3656  
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A position in the data processing section is available. Two to three years of experience in either systems support or applications is desirable. The University of Wyoming is an Equal Opportunity Employer. Con-

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<p><b>Wanted to Buy</b> <b>NCR-3 Cram Decks.</b> Business Computer Service, Inc. 1027 Virginia Street, Box Charleston, W. Virginia 25301 (304) 343-9471</p>	<p><b>BURROUGHS</b> <b>TC500 or L2000</b> Only Used 15 Months Split Plate w/ Pin Feed Paper Tape Reader/Punch Assume Last 44 mo. on 66 ms. Lease or Make Offer Contact: S. Smith 670 Monterey Pass Rd. Monterey Park, Calif. 91754 (213) 285-7661</p>	<p><b>FOR SALE</b> IMMEDIATELY AVAILABLE</p> <p><b>PHILLIPS P350</b> P352 4000 words P120 Card Reader P115 Card Reader V.Y. Old Under Maintenance Call or Write: Leon Brown Bausch &amp; Lomb Inc. 3380 Keeley Avenue Cleveland, Ohio 44144 (216) 581-5300</p>	<p><b>FOR SALE BY OWNER</b> 360/30 16K, 2311 3237 Cnc, 4419H 4466, 4463, 4465 4468, 4469, 4470 Comp. 4457 F1 Point 4458, 4459, 4460 5556 1st Sat. Ch. 6590 1st Sat. Ch. 7510 Stor. Protect 7510 Stor. Add 1093-1025 Avail for 10-12 month installation Call Collect or Write to: Computer Components, Inc. 20 West 9th Street Kansas City, Mo. 64105 (816) 474-6555</p>	<p><b>FOR SALE</b> <b>IBM 083 SORTER</b> Rebuilt &amp; Under IBM Maintenance Mr. S. Green, Suite 513 625 N. Michigan Chicago, Illinois 60611 (312) 944-1401</p>
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<p><b>LEASE</b> <b>BUY</b> <b>SELL</b></p> <p><b>360</b> computer wholesale corp. 581-7741</p>	<p><b>FOR SALE</b> DEC 8i, 8L HON 516 CPUs-MEMORY PERIPHERALS Immediate Delivery Send For Free Buy/Sell Guide <b>617-227-8634</b> with 1000+ items AMERICAN USED COMPUTER CORP. 15 School Street, Boscawen, N.H. 03040 (603) 868-2100</p>	<p><b>MUST SACRIFICE:</b> Will Accept Best Offer <b>IBM 360/20 D2</b> 2020 Processor with Card Print Control, 256 Attachment, 2501 attachment, 1403 attachment and 7496 disk storage control unit. 1403, Model 2 Printer with standard print chain. 2500 Processor with Card Print Control 2 with 2311, Model 11 Disk Drives. Covered with IBM Eligibility Certificates for M/A. Phone Collect: (313) 864-7787 or write: Michigan Systems Research Company 6001 Schaefer, Dearborn, Michigan 48126 (313) 389-5500</p>	<p><b>FOR SALE</b> BY OWNER Avail with 16K or 32K Memory 1 Dual Integrated Disc unit 18 mill. char. 10K 3000 CPM Integrated Card Reader NCR Tech Service and System Services will support Purchaser under normal NCR Policy Upgrades to NCR 200 90 Day Delivery Will sell for cash or on a lease/buyout basis. For More Information Write: Harry Adams, Jr., Vice President 6605 West Florissant Avenue, St. Louis, Missouri 63136 (314) 389-5500</p>	<p><b>FOR SALE</b> BY OWNER Avail with 16K or 32K Memory 1 Dual Integrated Disc unit 18 mill. char. 10K 3000 CPM Integrated Card Reader NCR Tech Service and System Services will support Purchaser under normal NCR Policy Upgrades to NCR 200 90 Day Delivery Will sell for cash or on a lease/buyout basis. For More Information Write: Harry Adams, Jr., Vice President 6605 West Florissant Avenue, St. Louis, Missouri 63136 (314) 389-5500</p>

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# computer industry

a Computerworld news section about the nation's fastest growing industry

July 5, 1972

Page 23

## CI Notes

### Russia Denied Computer

WASHINGTON, D.C. — In what may signal a tightening of trade in computer equipment to Eastern Europe countries instead of the expansion of regulations, the Export Control Division has denied the services of a West German firm to ship a computer to the USSR.

The office would not give details of the system, except to say it was a large, sophisticated computer system which, when EDV wished to ship to the USSR, was undeliverable.

The temporary denial order will be in effect for 60 days at which time it will either be loosened or made permanent.

### Burroughs, ICL Hold Talks

DETROIT — Burroughs Corp. last week admitted it was holding talks with ICL and the British Government aimed at acquiring a controlling interest in ICL. Burroughs privately owns less than 29% of the shares of ICL and emphasized the purchase was "solely exploratory."

### Industry Association Formed

LOS ANGELES — Formation of the Computer Industry Association to provide a "single voice" for the data processing industry was announced last week.

It is a nonprofit trade group which will have offices in Encino, Calif., and Washington, D.C.

Den L. McGurk, formerly president of Xerox Data Systems and group vice-president of Xerox Corp., was elected president of the new association.

**Data Trends Buys HyperTech Line**  
TECHSUPPORT, N.J. — Data Trends Inc. has signed an agreement in principle for the acquisition of a product line in the data entry field from HyperTech Corp.

The key product is the Generalized Terminal Unit which consists of a keyboard, two magnetic tape cassettes and a cathode ray screen.

### Supershorts

The Data Products Division of Lockheed Electronics Co. has announced discounts of up to 20% on the price of MAC 16 and MAC Jr. minicomputers to colleges, universities and secondary schools.

The Telex wholly owned subsidiary, Telex Computer Products, Inc., has entered into an agreement to sell \$10 million worth of computer parts and equipment to Manufacturers Lease Plans, Inc., Phoenix. The sales will be made as Telex ships equipment to the lessees and the full commitment is expected to be utilized prior to Dec. 31.

Apco Corp. has agreed to acquire Cascade Data, Inc., a Grand Rapids, Mich., based manufacturer of computer systems designed for small and medium-sized businesses.

Sanders Data Systems will open a factory-level repair and parts center in San Francisco this fall as part of an overall expansion of its customer service operations. Similar facilities are planned within the year for the Midwest, East Coast, and southern areas.

## The Service Bureau Industry

### Sales Rising But Profits Off Pace...

By E. Drake Lundell Jr.

Of the CW Staff

PALO ALTO, Calif. — While revenues are rapidly increasing in the computer services industry, the earnings are not keeping pace with that growth, according to a computer industry research firm here.

Creative Strategies said that by 1976 the annual revenues in the services business should reach \$7.5 billion, representing a compound annual growth rate of 29%.

But although industry revenues have expanded at around 25% in the past year, earnings have lagged far behind, the firm said.

For example, operating profit ratios dipped to 2.9% of sales in 1969, the firm said, even though revenues grew by more than 28% that year.

Facilities management is the smallest segment in the services business, the firm said, but it will show the highest growth rate over the next five years, with an annual rate of 32%, for revenues of \$1.5 billion by 1976.

Revenues for the other segments of the industry in 1976 will be as follows, the firm said: software, \$325 million; data centers, \$4 billion; and time-sharing operations, \$2 billion.

In business software packages, IBM has outdistanced the field, Creative Strategies said. It presently accounts for half of the market. The firm also said packaged software is and is expected to maintain that dominance, the firm said.

In the data center segment of the business the competition is fragmented, the firm added, with 75% of the companies

operating only a single center that generates less than \$1 million in annual revenues.

The time-sharing segment of the business will be led by firms like GE and Yamahare, Creative Strategies predicted, while firms such as Electronic Data Systems and Unisys Computing Corp. dominate the facilities management segment and are expected to increase their market share by 1976.

The strong competition in the business can be seen by the low survival rate of companies, the firm said, noting there has been a turnover rate of at least 25% each year in the industry since 1970.

The services business, Creative Strategies said, is increasingly becoming oriented toward telecommunications with 50% of the computers in use in 1976 having this capability, up from 20% today.

### Successful Firm Will Look Like This...

BOSTON — The successful service firm of the future will be able to offer a full-range of customer-oriented services. Frederick Withington of Arthur D. Little told the 35th Management Conference of the Association of Data Processing Service Organizations (Adaps) here recently.

Trends in the four areas of the service business — service bureaus, custom software firms, packaged software companies and facilities management firms — are all moving toward the full service concept, he said.

The service bureaus, he said, have found they cannot make it by selling raw machine time and they must offer other customer-oriented services.

The market for custom software, he continued, has not been as profitable as expected, causing these firms to move toward developing packages with wide application.

At the same time, while there has been some success in the field of packaged software, the marketing costs are high, and therefore many of the firms in

the field have been moving toward offering service bureau type services, he added. The facilities management field in this country, he noted, are those offering special services to related industries so that they can use their manpower more effectively.

All of these trends point in one direction, Withington predicted: the enlargement of the service firm, capable of offering development, offering machine time and tailoring their services toward specific industries.

The successful firm of the future, he said, will be in business to solve problems for customers in specific areas of the business where the service firm has a proven expertise.

The successful firm must also be able to tailor its services to specific customers and to offer them personalized. In this area, he said, there would be offering generalized packages that could then be tailored to the specific customer.

#### Repetitive Processing

Most of the profits for the successful

### ...But Three Problems Hinder Growth

BOSTON — There are three major problems facing the computer services industry, Bernard Goldstein, Adaps president, told the recent meeting.

The problems involve government regulation, excess time and competition with the major supplier to the industry, he said.

In the area of government regulation, he said the issue was getting equitable treatment from the various boards that regulate the industry to some extent.

The recent Federal Communications Commission decision on the entry of common carriers into the services business, he noted, endorsed the concept of market separation between the parent company and a subsidiary in the service business.

On the other hand, he said, the Federal Reserve Board ruled for allowing banks to enter into the business. Its ruling, he said, was "extremely permissive."

These were not isolated incidents, he said, and they showed the need to create a government agency responsible for the computer industry and the need for the enterprise in the services segment of the

industry. The agency would not be regulatory in nature, he said, but would rather serve to set consistent government policy and to redress industry grievances.

The industry faces another problem. Many private organizations, like banks and other general businesses, market computer time in competition with the firms that are in the business as their only business.

"Every time a computer is sold there is excess capacity," he said, and this leads to incremental marketing of the excess time.

He emphasized Adaps was not against this practice, but noted it did present a problem to the industry.

Service bureaus could handle fair competition from businesses which entered on an incremental basis, but he commented whether all such competition was fair.

For example, he pointed to the present suit Reynolds and Reynolds has brought against Volkswagen Corp. of America.

Reynolds had offered a service to most of the VW distributors and had 300 cus-

tomers for the service, he said. Volkswagen later opened its own computer center for its dealers and most of the customers left Reynolds to stay with the parent company.

Goldstein questioned whether this was a case of antitrust, noting that Reynolds is charging antitrust violations in its suit.

The third problem is competition with suppliers who sell equipment to the service industry at retail, he said.

He said the question was one of who would establish the regulations in this area.

Although this is probably too short a time for comment, the judge indicated it would be a step in the direction of the case to reveal all of the documents in the case so that members of the industry and people interested in the case would be able to comment on the decree.



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#### **Technical Program Sessions**

1 Feature Session:  
Current Research in Computer  
Science.  
2 Debates:  
The GOTO Controversy and English  
as a Query Language.  
15 Papers/Panel Discussions:  
Topics from Advances in Micropro-  
gramming to Privacy and Protection  
in Operating Systems.

18 Paper Sessions:  
Topics from Artificial Intelligence to  
Simulation Tools.

6 Tutorials:  
Leading Edge Areas in Artificial  
Intelligence.

What is a Data Base?  
Generation of Automatic Logic Test  
Data.

Microprogramming and Emulation.  
Formal Definition of Programming  
Languages.

Social Science Computing: Tools for  
Policy Making and Education.  
2 Workshops:

Exploring the Issues in Data Base  
Technology.  
Computer-Aided Graphics in Archi-  
tecture and Planning.

#### **Commercial Program**

2 Panels:  
Venture Capital.  
Presidents' Panel.

11 Sales-oriented Presentations:  
Computer Software—The State of the  
Art (vendor presentations on the  
latest in software products).

*Photo: from left to right,  
Ken Seeger, Program Mailing.  
John Donohue, Technical Program.  
Rosemary Shields, Technical Program.  
Jack Crowley, Commercial Program.  
Jeff DeVaber, Special Events.  
Jim Donohue, Local Arrangements.*

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for Computing  
Machinery

## Mini From AES Is Priced Under \$1,000

ST. ALBANS, Vt. — A low-cost microprocessor from Automatic Electronic Systems, Inc., is designed to replace minicomputers in dedicated processing applications.

The AES-80 is a fully programmable unit with a cycle time of 240 nsec, serial transfer rate of 100 kchar/sec and high-speed parallel transfer. Modem and parallel MC68000 chips can be included, both ROM and RAM components. Up to 4K 12-bit ROM and 4K 8-bit RAM can be attached.

Serial I/O, analog I/O, communications, control and special-purpose modular system units are available for daisy-chaining with the processor.

Software includes a symbolic assembler, cross assembler, minicomputer emulator and systems development tools.

A program development control console with programmer's panel TTY and paper tape reader is available as an option.

The basic processor costs \$950. Bipolar ROM costs \$350 for 256 words, and bipolar RAM is priced at \$255/module.

AES Data Inc., a subsidiary of Automatic Electronics Systems, Inc., Montreal, can be reached through P.O. Box 143, 95478.

**Hitachi Plans OCR Unit**

**SAN FRANCISCO** — Next February, Hitachi Ltd. will begin deliveries of its laser-equipped OCR reader that can handle both hand- and machine-printed alphanumeric characters on the same line.

### New OEM Products

Intended for OEMs, the device can read up to 2,150 3.7 by 11.8 in. single line sheet/hr. The maximum size sheet is 8.4 by 11.8 in., can read both solid dot line with 36 hand-print or 72 machine-print characters. Up to 29 lines can be scanned per sheet. Reading rate for maximum size single line sheets is 1,000/hr.

The character set includes handprint alphanumeric and numeric characters and six symbols. Machine-generated characters in OCR-A, OCR-B, 407 and 12P can also be read.

The laser beam passes through a lens to the prism and reflected beams are received by a photo-multiplier tube. Resultant electrical impulses are then sent to the recognition logic circuitry.

The Hitachi reader is available in both on-line and off-line versions. Prices start at under \$20,000 in quantities of 50 or more. Hitachi America, Ltd. is at 100 California St. 94111.

### Other New Products

A line of data work stations from Source Automation Co., Princeton Junction, N.J., is designed to provide terminal manufacturers with a low cost modular knock-down desk and electronic enclosure.

The Superchecker from Micro Switch, Freeport, Ill., can make over 100 functional tests per key or over 6,000 tests per Hall-effect keyboard in a two-minute test cycle.

Priced at \$5.60 in lots of 100, the XR-210 is a high-quality reader from Exar Integrated System, Sunnyvale, Calif., is designed to modulate and demodulate FSK signals.

A paper tape data preparation device incorporating an electro-mechanical interlocked keyboard and four error-correcting keys, the Kode 77 from Kode, Ltd., Calne, Wiltshire, England, is available as a keypunch or keyboard terminal.

The 300 line/min LP 300 dot matrix printer from Potter Instrument Co., Melville, N.Y., is now available with 9 by 7 and 9 by 7 pattern originally offered.

A basic program for OEMs with single user minicomputer applications in education, laboratory and business environments has been developed for its Naked

Mini 16 and Alpha 16 minis by Computer Automation, Inc., Newport Beach, Calif.

A range of replacement keyboards for the IBM Selectric from Key Tronics Corp., Spokane, Wash., includes correspondence codes for domestic and foreign applications.

Lockheed Electronics has announced an advanced power supply for MAC Jr. minis and a No-Panel option for the entire MAC line.

The Addmaster Model 55 printer from Addmaster Corp., San Gabriel, Calif., offers a print speed of 180 lines/min (12 char./line).

The Model 701 Input/Output Tester from Trelx Corp., Oklahoma City, Okla., is compatible with the IBM I/O Tester (No. 452400) used to check IBM 360/370 systems.

The CR-300, 300 card/min reader from United Business Communications, Shawnee Mission, Kan., incorporates logic and verification methods that insure accurate reading with up to one-half column data misregistration.

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## New Registrations

DECISION DATA COMPUTER CORP., of New York, has filed to register 350,000 shares of common, issuable pursuant to a registration statement filed to complete the Stockholders' Plan and the 1972 Employee Qualifying Stock Purchase Plan.

COMPUTER HARDWARE CONSULTANTS & SERVICES, INC., 1409 East 10th Road, Warrington, Pa., a computer hardware consulting firm, has filed to register 382,480 shares of common. Proceeds of \$8.5 million will be used to develop a field service and maintenance organization for the firm. The underwriter is D.H. Blair Securities Company, 1409 Madison Ave., New York, N.Y. 10022.

HONEYWELL INC., 2701 Fourth Ave., South, Minneapolis, Minn., filed to register 750,000 shares of com-

mon N.Y.14464 per share.

STANDARD MICROSYSTEMS CORP., 35 Marcus Blvd., Hauppauge, N.Y., a medium-scale integrated circuit manufacturer, has filed to register 300,000 shares of common. Proceeds will be used for equipment purchases, research and development and working capital. The underwriter is Lerner, Cantor & Co., 485 Madison Ave., New York, N.Y. 10022.

TERMINAL DATA CORP., 16130 Steg St., Van Nuys, Calif., a computer peripheral equipment manufacturer, filed to register 300,000 shares of common. Proceeds of \$1.5 million maximum, to be used for product development and working capital. The underwriter is Lerner & Co., Inc., 618 S. Spring St., Los Angeles, Calif. 90014.

## Acquisitions

Data Disc Inc., manufacturer of computer peripherals, has acquired Bright Industries for cash and stock. Bright Industries, manufacturer of tape drives, will operate as a wholly owned subsidiary.

Computer Complex Inc., a Houston-based time-sharing firm, has agreed to purchase MoSystems Inc.'s subsidiary, Communications Logic, Inc., manufacturer of communications products.

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## Nickels & Dimes

It worked once, so Rockwood Computer is offering another "special" on conversion of its seven senior debtors to common stock. As of May 16, \$7.1 million principal amount of debentures were converted into 1.1 million share of common stock. From June 15 through July 14, the conversion price will be lowered to \$1.00 from the current \$50.43. The number of shares per \$1,000 debenture will be raised from 19 to 150 however. The amount of debenture outstanding is now \$13.8 million. It is anticipated that the last major debenture will be converted to unsecured obligations of the firm.

SSS

Dymo Industries and Data-Scan have set the final ex-

change rate of seven Dymo common shares for each 10 share of DataScan outstanding on the effective merger date of DataScan with Dymo subsidiary, SSS.

International Peripherals and Computer Corp., Santa Ana, Calif., has entered into finance and marketing agreements with Cybernetics Inc. and its wholly-owned subsidiary, CIG. Under the terms of the agreements, CIG received subordinated notes and IPC common warrants for a loan to IPC; and CIG will market and provide lease financing for IPC's products. IPC makes a microprogrammable control unit for peripheral units. SSS

Rapida, Inc. has declared a 2-for-1 split of the company's common stock to shareholders of record as of June 27, 1972. There were 934,567 shares outstanding as of June 27. Following and after the stock split there will be approximately 1.9 million shares outstanding. The firm also declared its first annual cash dividend of 3 cents per share. SSS

Applied Data Research, Inc. has scheduled its annual meeting for July 29 at 10 a.m. at the Nassau Inn in Princeton, N.J.

SSS

Storage Technology Corp. has received commitments from two banks, The First National Bank of Chicago and Irving Trust Co., New York, to participate in a \$10 million in the company's credit agreement with First National City Bank, New York, as agent. These new commitments will increase the firm's line of credit from \$20 million to \$30 million. To date, approximately \$15.5 million have been borrowed under the credit agreement.

NEW YORK - Bounced by a strong showing from the Univac Division, Sperry Rand Corp.'s operating results for the first two months of the fiscal year are ahead of last year. New York equity analysts were told recently.

In addition, J. Paul Lyle, Sperry president, said the results were ahead of the firm's own projections for the period.

When the results for June are in, he said, the firm's earnings will show first quarter results exceeding those registered last year.

### 5-Month Figures

In the first five months of calendar 1972 the backlog for the Unisys Division were more than 25% ahead of the orders booked in the same five-month period a year ago, Robert E. McDonald, executive vice-president of Sperry, told the group of analysts.

It is generally recognized, he added, that U.S. orders for new computer systems ran at a low level last year, but he added business had improved, particularly in the U.S., and said Univac had benefited from that improvement.

Univac, he said, is "quite satisfied" with the progress made with the RCA computer base ac-

quired at the beginning of the year, adding, "It is our general feeling that the customers are pleased with Univac's response to their needs."

At the meeting, Lyle noted the firm planned to make heavier investments in research and development this year than it made last year.

## Interdata Shipments Up

OCLEANPORT, N.J. - Interdata has delivered more than 200 of its Model 70 minicomputers and the firm has installed more than 1,000 units in users' systems, according to the firm's president, Daniel Sinnott.

Speaking to a group of financial analysts, Sinnott said Interdata has a current backlog of \$2.1 million for data communications front-end processors.

The initial shipment of the Model 50 has been completed, and first deliveries of the Model 55 are expected soon.

Interdata's U.K. subsidiary with 20 employees and a German subsidiary is also in operation, Sinnott said. In addition, the firm has installed more than 60 systems in Japan, he added.

### Industrial Control Area

The main marketing areas for Interdata include industrial control, data communications, laboratory instrumentation and OEM systems, Sinnott said. About 40% of the installed Interdata systems are in the industrial control area with both OEM

and end-user systems, he said.

In the data communications area, Sinnott predicted the company's sales of its "system" in the U.L.C. a terrain simulator at McDonald Douglas, a management information system for banking and the testing of carburetor data at Ford Motor Co., Sinnott said.

## Wiltak 6-Month Sales Double 1971 Figures

WILTON, Conn. - Wiltak Corp.'s sales for the first six months of fiscal 1972 were almost twice the amount for the comparable period in 1971.

Sales for the first half of 1972 amounted to \$2.7 million for the data communications firm compared to \$1.4 million last year.

Income before extraordinary items during the first half of 1972 was \$203,000 or 15 cents per share, compared to a loss of \$13,000 or 9 cents per share in the first half of 1971.

## Earnings Fall Behind Revenues At Cybernetics

NEW YORK - Although revenues set records for the fiscal year ended March 31, earnings were not able to keep pace at Cybernetics Inc. here.

Sales were \$5.8 million, up from \$3.4 million in the year-earlier period. Net income fell from \$360,697 last year, or 42 cents per share, to \$200,702, equal to 20 cents per share, in the year just ended. All of the figures for 1971 are restated to reflect the purchase of Trade Mark Service Corp.

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# Computerworld

## Stock Trading Summary

COMPUTERWORLD

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Page 27

### Earnings Reports

COMPUTER AUTOMATION											
Three Months Ended April 30											
1972	1971										
Shr End	8.12										
Inv. Crd	1,225,000										
Inv. Cred	76,000										
Inv. Shrd	162,457										
Revenue	16,796										
Tax Crd	2,000										
Earnings	316,270										

### SYSTEM DEVELOPMENT

Three Months Ended March 26

SYSTEM DEVELOPMENT											
Three Months Ended March 26											
1972	1971										
Shr End	1.26										
Inv. Crd	34,301,000										
Inv. Cred	57,000										
Inv. Shrd	16,796										
Revenue	2,936,413										
Tax Crd	200										
Earnings	316,270										

### PROGRAMMING METHODS

Three Months Ended March 31

PROGRAMMING METHODS											
Three Months Ended March 31											
1972	1971										
Shr End	8.25										
Inv. Crd	3,715,000										
Inv. Cred	225,131										
Inv. Shrd	168,672										
Revenue	119,400,000										
Tax Crd	1,000										
Earnings	118,600,000										

### ADROGESSOGRAPH-MULTIGRAPH

Three Months Ended April 30

ADROGESSOGRAPH-MULTIGRAPH											
Three Months Ended April 30											
1972	1971										
Shr End	1.74										
Inv. Crd	114,000										
Inv. Cred	4,46										
Inv. Shrd	8,190										
Revenue	119,400,000										
Tax Crd	1,000										
Earnings	118,600,000										

### CORPORATION 6

Three Months Ended April 30

CORPORATION 6											
Three Months Ended April 30											
1972	1971										
Shr End	1.74										
Inv. Crd	114,000										
Inv. Cred	4,46										
Inv. Shrd	8,190										
Revenue	119,400,000										
Tax Crd	1,000										
Earnings	118,600,000										

### LECTRONICS

Three Months Ended March 31

LECTRONICS											
Three Months Ended March 31											
1972	1971										
Shr End	1.71										
Inv. Crd	114,000										
Inv. Cred	4,46										
Inv. Shrd	8,190										
Revenue	119,400,000										
Tax Crd	1,000										
Earnings	118,600,000										

### PERIPHERALS & SUBSYSTEMS

Three Months Ended April 30

PERIPHERALS & SUBSYSTEMS											
Three Months Ended April 30											
1972	1971										
Shr End	1.71										
Inv. Crd	114,000										
Inv. Cred	4,46										
Inv. Shrd	8,190										
Revenue	119,400,000										
Tax Crd	1,000										
Earnings	118,600,000										

### EXHIBIT: NEW YORK EXCHANGE; AMERICAN EXCHANGE

L-NATIONAL EXCHANGE; D-OVER-THE-COUNTER

F-NPC-BAL-B-NASH

G-CITI-PAC-C-CHIC

H-TEK-TEN-TEK-TEN

I-COMPUTER-COMPUTER-COMPUTER

J-COMPUTER-COMPUTER-COMPUTER

K-COMPUTER-COMPUTER-COMPUTER

L-COMPUTER-COMPUTER-COMPUTER

M-COMPUTER-COMPUTER-COMPUTER

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The Hazeltine 2000  
CRT Terminal System,  
Price/Performance Leader  
in its class...



...part of the

### State of Illinois Computerized Trauma Network

a real-time emergency medical system... linking trauma centers at forty designated hospitals throughout Illinois to the computerized Trauma Registry at the University of Illinois Medical Center in Chicago... facilitating the dispatching of accident victims to the hospital with the particular emergency facilities required... providing complete patient files, survival reports, clinical reports, cost analyses and epidemiological surveys... first network of its kind in the nation, a medical system of the future working today!

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